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|----------------|
| < \$200K       |
| \$ 200K - \$1M |
| \$1M - \$5 M   |
| \$5M - \$10M   |
| > \$10M        |

# Project Management Report

## Contract Awards

Props. S and Z ICOC  
September 3, 2015  
Exhibit #3.1

|                                    |            |   |           |                      |            |                        |          |          |          |           |
|------------------------------------|------------|---|-----------|----------------------|------------|------------------------|----------|----------|----------|-----------|
| 47                                 | 93400001.1 | Kearny HS: CTA-Design & Construction Lab                                  | CTE-DBB   | \$1M - \$5M          | 02/05/15 A | Construction Documents | 10/22/15 | 04/06/16 | 05/26/16 | 06/28/16  |
| 48                                 | S0181.1    | Longfellow ES: WSM  | MOD-DBB   | > \$10M              | 10/07/11 A | Construction Documents | 09/04/15 | 03/03/16 | 05/16/16 | 07/26/16  |
| 49                                 | S9003.1    | Adams ES: WSM Project   | MOD-DBB   | > \$10M              | 04/04/14 A | Construction Documents | 01/12/16 | 04/26/16 | 07/22/16 | 09/13/16  |
| 50                                 | 93340005.1 | Crawford HS: Tennis Courts & Softball Field                               | MOD-DBB   | \$1M - \$5M          | 11/12/10 A | Construction Documents | 10/30/15 | 06/01/16 | 08/03/16 | 09/13/16  |
| 51                                 | 93590003.1 | Scripps Ranch HS: New Building  | MOD-DBB   | \$5M - \$10M         | 05/22/14 A |                        | 03/02/16 | 05/24/16 | 08/02/16 | 09/13/16  |
| 52                                 | 93590050.1 | Scripps Ranch HS: WSM   | MOD-DBB   | > \$10M              | 05/22/14 A | Construction Documents | 12/04/15 | 05/24/16 | 08/02/16 | 09/13/16  |
| 53                                 | 93260052.1 | Taft MS: Joint Use Field  | MOD-IDIQ  | \$1M - \$5M          | 04/27/11 A |                        | 12/03/15 | 05/20/16 | 08/01/16 | 09/13/16  |
| 54                                 | 92890001.1 | Webster ES: Environmental Mitigation                                      | EVIRO-DBB | \$200K - \$1M        |            |                        |          |          |          | 9/14/2016 |
| 55                                 | 0349A.2    | Mira Mesa HS: Stadium Improvements  | MOD-DBB   | \$1M - \$5M          | 10/18/10 A | Construction Documents | 11/16/15 | 07/13/16 | 09/01/16 | 10/11/16  |
| 56                                 | 91880050.1 | I-Middle @ MacDowell: WSM   | MOD-DBB   | > \$10M              | 04/10/15 A |                        | 05/09/16 | 08/08/16 | 09/27/16 | 10/25/16  |
| 57                                 | AQUACNTR.1 | Various Sites Research JUA w/YMCA for swimming pools & related facilities | ADD-DBB   | \$1M - \$5M          | 02/03/15   | Project Assessment     | 02/24/16 | 07/21/16 | 09/12/16 | 10/25/16  |
| 58                                 | 92670030.1 | King_Chavez Arts_Athletics  | MOD-      | > \$10M              |            | Pre-Schematic Design   | 06/07/16 | 08/05/16 | 10/03/16 | 11/08/16  |
| 59                                 | 93070055.1 | CPMA: Re-Roof & HVAC. Bldgs 500-900                                       | MOD-DBB   | \$1M - \$5M          | 07/31/14 A | Pre-Schematic Design   | 05/31/16 | 09/09/16 | 10/31/16 | 12/13/16  |
| 60                                 | 93120050.1 | Mann MS: WSM Phase 1  | MOD-DBB   | > \$10M              | 03/14/14 A | Schematic Design       | 04/25/16 | 09/15/16 | 11/04/16 | 12/13/16  |
| <b>Capital Bonds - 2016 Total:</b> |            |   |           | <b>\$221,920,982</b> |            |                        |          |          |          |           |

| <b>Capital Bond - 2017 Projects</b> |            | Type   | <b>AWARDED</b><br>BID Estimate | Architect NTP        | Design Phase | DSA Start            | DSA App. Letter | Bid Opening | NTP / BOE Award |          |
|-------------------------------------|------------|--|--------------------------------|----------------------|--------------|----------------------|-----------------|-------------|-----------------|----------|
| 61                                  | SOLCARPT.1 | Energy Efficiency & Sustainability                                 | ADD-DBB                        | > \$10M              | 05/08/15     | Project Assessment   | 04/15/16        | 11/03/16    | 12/29/16        | 02/14/17 |
| 62                                  | 91210051.1 | Gage ES: New Synthetic Turf Field                                  | MOD-IDIQ                       | \$200K - \$1M        | 01/04/16     |                      |                 |             |                 | 02/24/17 |
| 63                                  | 93070052.1 | Kroc MS: New Synthetic Turf Field                                  | MOD-IDIQ                       | \$200K - \$1M        | 11/24/14     |                      |                 |             |                 | 02/24/17 |
| 64                                  | 0349A.3    | Mira Mesa HS: Practice Field                                       | MOD-DBB                        | \$200K - \$1M        | 10/18/10 A   |                      |                 |             |                 | 04/12/17 |
| 65                                  | 91210002.1 | Gage ES: Joint-Use Field   | JUF-DBB                        | <\$200K              | 03/09/15 A   | Pre-Schematic Design | 05/25/16        | 12/16/16    | 02/24/17        | 04/25/17 |
| 66                                  | S9320.1    | Pacific Beach MS: WSM Project                                      | MOD-DBB                        | > \$10M              | 04/07/14 A   | Pre-Schematic Design | 08/15/16        | 01/23/17    | 03/15/17        | 04/25/17 |
| 67                                  | 93290001.1 | Wilson MS: Major Site Rebuild Project                              | NS-DBB                         | > \$10M              | 11/15/13 A   | Design Development   | 03/04/16        | 02/20/17    | 04/25/17        | 05/23/17 |
| 68                                  | 90750051.1 | Cubberley ES: Joint Use Field                                      | JUF-DBB                        | <\$200K              | 03/09/15 A   | Pre-Schematic Design | 07/11/16        | 02/02/17    | 04/10/17        | 06/13/17 |
| 69                                  | 93410050.1 | Millennial Tech: WSM   | MOD-DBB                        | \$5M - \$10M         | 02/07/14 A   | Pre-Schematic Design | 10/03/16        | 03/29/17    | 05/25/17        | 06/27/17 |
| 70                                  | 93040050.1 | Correia MS: Sports Complex   | MOD-DBB                        | \$5M - \$10M         | 05/07/13 A   | Pre-Schematic Design | 09/27/16        | 03/24/17    | 05/25/17        | 07/11/17 |
| 71                                  | S9111.1    | Home Hospital Youth Transition Student Services @ Jackson Annex    | MOD-DBB                        | \$5M - \$10M         | 10/19/15     | Project Assessment   | 09/23/16        | 04/06/17    | 05/26/17        | 07/11/17 |
| 72                                  | 93250002.1 | Standley MS / Spreckels ES: Joint Use                              | JUF-DBB                        | <\$200K              | 02/24/15 A   | Pre-Schematic Design | 08/15/16        | 03/10/17    | 05/30/17        | 07/11/17 |
| 73                                  | 93070056.1 | CPMA @ Kroc MS: JT Use Field                                       | MOD-DBB                        | <\$200K              | 03/09/15 A   | Pre-Schematic Design | 07/11/16        | 02/02/17    | 08/28/17        | 10/10/17 |
| 74                                  | 93070050.1 | CPMA @ Kroc MS: WSM Phase II                                       | MOD-DBB                        | \$5M - \$10M         | 08/07/14 A   | Pre-Schematic Design | 09/26/16        | 04/10/17    | 09/13/17        | 10/10/17 |
| 75                                  | DATA1.1    | DC-1 @ Ed Center: Server Room Equipment Installation Phase 2       | Tech-DBB                       | \$1M - \$5M          | 01/13/12 A   | Pre-Schematic Design |                 |             |                 | 10/11/17 |
| 76                                  | S0747.1    | Gompers MS Charter @ Gompers West: WSM Project and Joint-Use Field | MOD-DBB                        | \$5M - \$10M         | 08/03/15     | Project Assessment   | 01/30/17        | 07/18/17    | 09/07/17        | 10/24/17 |
| 77                                  | 90130050.1 | Balboa ES: WSM   | MOD-DBB                        | \$5M - \$10M         | 08/16/13 A   | Design Development   | 06/01/16        | 12/07/16    | 10/03/17        | 11/14/17 |
| 78                                  | 93460050.1 | Madison HS: WSM  | MOD-DBB                        | > \$10M              | 11/02/15     | Project Assessment   | 01/03/17        | 07/18/17    | 10/03/17        | 11/14/17 |
| <b>Capital Bonds - 2017 Total:</b>  |            |  |                                | <b>\$353,796,539</b> |              |                      |                 |             |                 |          |

| <b>Capital Bond - 2018 Projects</b> |            | Type   | <b>AWARDED</b><br>BID Estimate | Architect NTP        | Design Phase | DSA Start            | DSA App. Letter | Bid Opening | NTP / BOE Award |          |
|-------------------------------------|------------|--|--------------------------------|----------------------|--------------|----------------------|-----------------|-------------|-----------------|----------|
| 79                                  | 93360002.1 | Henry HS: Stadium and Sports Facility Improvements     | MOD-DBB                        | > \$10M              | 04/21/10 A   | DSA Approved         | 06/07/12 A      | 09/30/14 A  | 11/29/17        | 01/09/18 |
| 80                                  | 93380051.1 | Hoover HS: New Theater, Classroom Building WSM Phase I | MOD-DBB                        | > \$10M              | 03/05/14 A   | Schematic Design     | 10/17/16        | 06/14/17    | 11/21/17        | 01/09/18 |
| 81                                  | S9111.2    | Iftin Charter School @ Jackson: WSM-A Project          | MOD-DBB                        | <\$200K              | 12/07/15     | Project Assessment   | 04/18/17        | 10/24/17    | 12/18/17        | 02/13/18 |
| 82                                  | 93540050.1 | Point Loma HS: WSM                                     | MOD-DBB                        | > \$10M              | 07/07/14 A   | Pre-Schematic Design | 01/26/17        | 08/10/17    | 12/29/17        | 02/13/18 |
| 83                                  | 93500050.1 | Mission Bay HS: WSM                                    | MOD-DBB                        | > \$10M              | 06/08/15     | Project Assessment   | 11/15/17        | 11/15/17    | 01/09/18        | 02/27/18 |
| 84                                  | 90590003.1 | Central ES: Major Site Rebuild Project                 | NS-DBB                         | > \$10M              | 01/15/14 A   | Pre-Schematic Design | 11/08/16        | 11/30/17    | 01/23/18        | 03/13/18 |
| 85                                  | 93170050.1 | Muirlands MS: WSM                                      | MOD-DBB                        | > \$10M              | 09/21/11 A   |                      | 11/23/16        | 07/19/17    | 01/29/18        | 03/13/18 |
| 86                                  | 93490050.1 | Mira Mesa HS: WSM                                      | MOD-DBB                        | > \$10M              | 02/19/16     | Project Assessment   | 06/20/17        | 12/19/17    | 03/13/18        | 04/24/18 |
| 87                                  | S9355.2    | University City HS: Site Modernization Project         | MOD-DBB                        | \$5M - \$10M         | 05/09/11 A   | DSA Review           | 06/02/14 A      | 03/01/16    | 04/04/18        | 04/24/18 |
| 88                                  | 93340050.1 | Crawford HS: WSM                                       | NS-DBB                         | > \$10M              | 08/05/14 A   | Pre-Schematic Design | 03/20/17        | 10/19/17    | 03/27/18        | 05/08/18 |
| 89                                  | 93560050.1 | San Diego HS: WSM                                      | MOD-DBB                        | > \$10M              | 05/06/09 A   | Pre-Schematic Design | 07/08/16        | 12/28/16    | 05/29/18        | 07/10/18 |
| 90                                  | 91490053.1 | Horton ES: Joint Use Field                             | JUF-DBB                        | <\$200K              | 03/16/15     | Project Assessment   | 06/30/17        | 01/24/18    | 08/27/18        | 10/09/18 |
| 91                                  | 93570001.1 | Serra HS: New Classroom Building Project               | MOD-DBB                        | \$5M - \$10M         | 11/11/15     | Project Assessment   | 12/20/17        | 07/18/18    | 10/19/18        | 12/11/18 |
| <b>Capital Bonds - 2018 Total:</b>  |            |  |                                | <b>\$217,864,805</b> |              |                      |                 |             |                 |          |



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# Project Management Report

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|                                     |            |  |              | AWARDED              |              |                        |                 |             |                 |          |  |
|-------------------------------------|------------|--|--------------|----------------------|--------------|------------------------|-----------------|-------------|-----------------|----------|--|
|                                     |            | Type   | BID Estimate | Architect NTP        | Design Phase | DSA Start              | DSA App. Letter | Bid Opening | NTP / BOE Award |          |  |
| <b>Capital Bond - 2019 Projects</b> |            |  |              |                      |              |                        |                 |             |                 |          |  |
| 92                                  | 93360002.3 | Henry HS: Practice Field                                 | MOD-DBB      | \$200K - \$1M        | 05/09/18     | Project Assessment     |                 | 11/27/18    | 01/08/19        |          |  |
| 93                                  | 93400050.1 | Kearny HS: WSM   | MOD-DBB      | > \$10M              | 02/17/17     | Project Assessment     | 06/19/18        | 01/08/19    | 04/02/19        | 05/14/19 |  |
| 94                                  | 90110050.1 | Baker ES: WSM Project                                    | MOD-DBB      | \$5M - \$10M         | 08/03/17     | Project Assessment     | 07/12/18        | 01/10/19    | 06/11/19        | 07/23/19 |  |
| 95                                  | 90910050.1 | Emerson/Bandini ES: WSM                                  | MOD-DBB      | \$5M - \$10M         | 10/10/10 A   | Pre-Schematic Design   | 07/11/16        | 02/02/17    | 07/17/19        | 08/27/19 |  |
| 96                                  | 93420051.1 | La Jolla HS: BioTech Bldg                                | MOD-DBB      | \$5M - \$10M         | 01/02/14 A   | Pre-Schematic Design   | 04/26/18        | 11/15/18    | 07/30/19        | 09/10/19 |  |
| 97                                  | 93420050.1 | La Jolla HS: WSM   | MOD-DBB      | \$1M - \$5M          | 08/21/11 A   | Pre-Schematic Design   | 06/22/18        | 01/16/19    | 07/23/19        | 09/10/19 |  |
| 98                                  | 93040051.1 | Correia MS: WSM  | MOD-DBB      | \$5M - \$10M         | 08/10/15     | Project Assessment     | 09/07/16        | 02/08/17    | 08/13/19        | 09/24/19 |  |
| 99                                  | S9332.1    | Clairemont HS: Site Modernization Project                | MOD-DBB      | > \$10M              | 10/08/10 A   | Construction Documents | 05/22/15 A      | 01/29/16    | 08/26/19        | 10/08/19 |  |
| 100                                 | 93270050.1 | De Portola MS: WSM                                       | MOD-DBB      | \$1M - \$5M          | 08/10/15     | Project Assessment     | 07/19/16        | 02/10/17    | 09/10/19        | 10/22/19 |  |
| 101                                 | 92690050.1 | Sunset View ES: WSM                                      | MOD-DBB      | \$1M - \$5M          | 08/10/15     | Project Assessment     | 07/19/16        | 02/10/17    | 09/03/19        | 10/22/19 |  |
| 102                                 | 90950050.1 | Euclid ES: WSM   | MOD-DBB      | \$1M - \$5M          | 08/28/17     | Project Assessment     | 08/06/18        | 02/28/19    | 09/20/19        | 11/12/19 |  |
| 103                                 | 93670050.1 | Farb MS: WSM   | MOD-DBB      | > \$10M              | 03/20/17     | Project Assessment     | 03/19/18        | 10/05/18    | 10/01/19        | 11/12/19 |  |
| 104                                 | 91030050.1 | Field ES: WSM and Joint-Use Field                        | MOD-DBB      | \$1M - \$5M          | 08/10/15     | Project Assessment     | 07/19/16        | 02/10/17    | 10/15/19        | 12/10/19 |  |
| 105                                 | S0315.1    | Memorial & King Chavez Academies @ Memorial: WSM project | MOD-DBB      | \$5M - \$10M         | 09/24/10 A   |                        | 01/02/17        | 07/19/17    | 10/22/19        | 12/10/19 |  |
| 106                                 | 92100050.1 | Miramar Ranch ES: WSM                                    | MOD-DBB      | \$1M - \$5M          | 04/27/11 A   | Pre-Schematic Design   | 07/12/18        | 12/11/18    | 10/28/19        | 12/10/19 |  |
| <b>Capital Bonds - 2019 Total:</b>  |            |  |              | <b>\$104,925,813</b> |              |                        |                 |             |                 |          |  |