



Short- and Mid-term Planning

- Prop. S March 2009 Implementation plan requires revision due to:
 - \$172 million decrease in projected revenues
 - (\$110 million) Prop S. Bond Proceeds (Lower net assessed values)
 - (\$62 million) State Facility grants (Re-sequencing of projects)
 - \$148M increase in plan value
 - Key actions
 - \$112 million – Expediting i-21 Interactive Classroom Program
 - \$20 million – Expediting downtown school library project
- Short-Term Planning Goals
 - Maintain current project execution plan near-term projects including Career Technical Education and Overcrowding Relief Grant projects
 - Continue work on first year of i-21 Interactive Class Room program
 - Complete design on most projects currently underway
- Mid-Term Planning
 - March 2009 Plan revised from a three-year plan to a five-year plan
 - Revise staffing to match revised work plan



Short- and Mid-term Planning

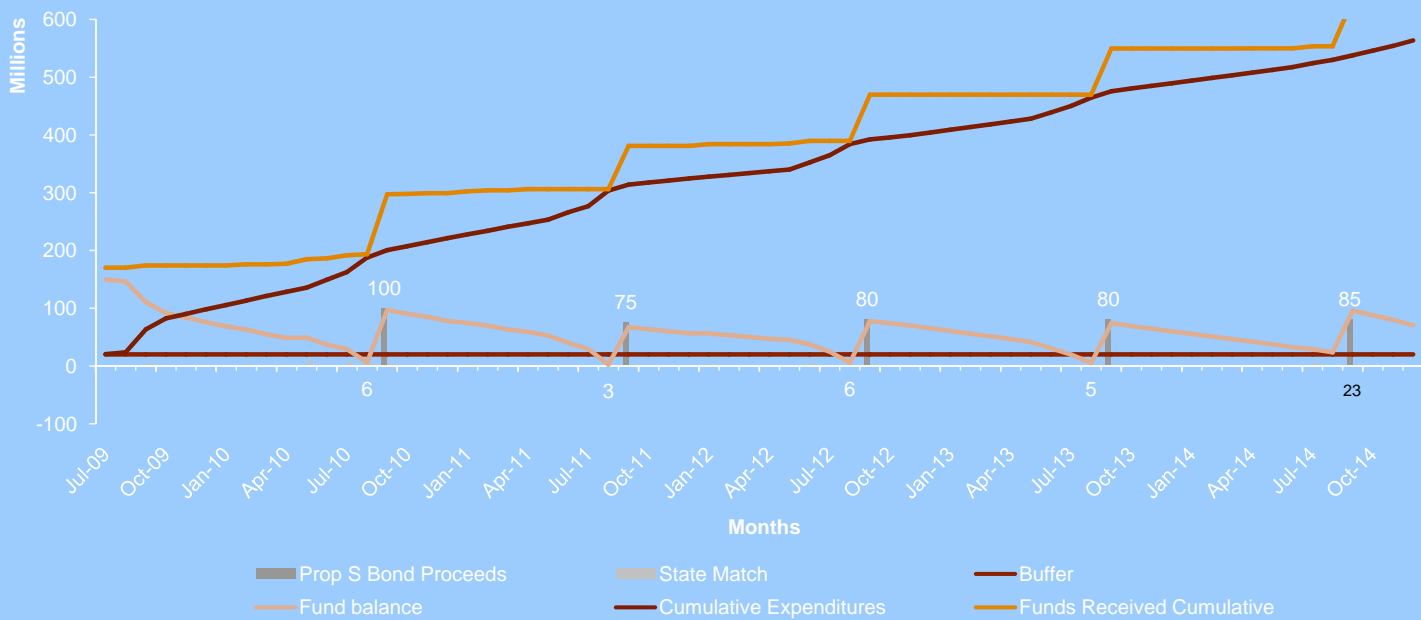
- Revised five-year plan includes:
 - Delaying design for projects scheduled to start December 2009 and beyond by up to two years
 - Delaying awards for modernization projects
 - Delaying the Crawford/Mann project
 - Expediting the i-21 Interactive classroom program
 - Expediting the data center project
 - Expediting the downtown school library project
- Recommended options include:
 - Option A: Revise the five-year execution schedule
 - Delay design for modernization projects for up to three years (\$15M)
 - Delay construction contract award of modernization projects for up to four years (\$71M)
 - Lengthen the Site Discretionary Funds program from five to 10 years (\$10M)
 - Option B: Revise five-year execution schedule:
 - Delay the data center by two years (\$19M)
 - Delay the full implementation of the i-21 program (\$78)
 - Delay yearly purchase until annual funds are available or eliminate one-on-one computing (\$39M)
 - Delay the K-2 classrooms by one year (\$33M)
 - Delay construction contract award of modernization projects by up to one-year (\$6M)

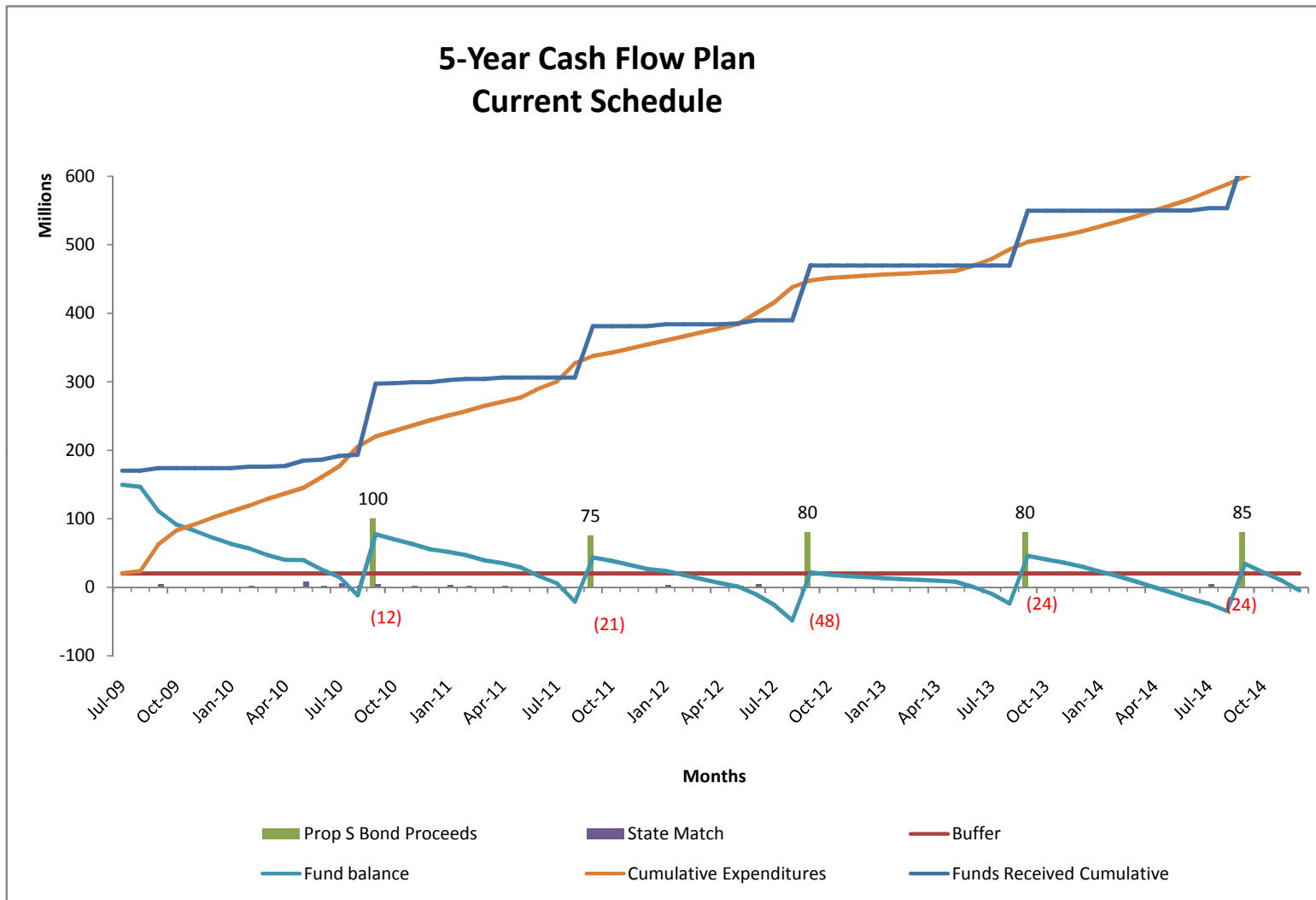
Action requested: Direction on revised plan



Mid-Term Planning

5-Year Cash Flow Plan Revised







Facilities and Proposition S Update Board Workshop -- October 6, 2009 Slide Narrative



SHORT- AND MID-TERM PLANNING – Slides six, seven and eight

There is a need to revise the March 2009 implementation plan. This revision includes proposed program schedule changes and recommended options to obtain additional funding.

Background

- Proposition S March 2009 Implementation plan requires revision due to:
 - \$172 million decrease in projected revenue over next five years
 - (\$110 million) Prop S. Bond Proceeds (lower net assessed values)
 - (\$62 million) State Facility grants (re-sequencing of projects)
 - \$148M – Increase in revised work plan value
 - \$112 million – Expediting i-21 Interactive Classroom Program
 - \$20 million – Expediting downtown school library project
 - \$17 million – Revised scope
 - \$2 million – HS food carts
 - \$4 million – Portable demolition project
 - \$4 million – ALBA to North Park Elementary School move and conversion
 - \$10 million – HVAC projects
 - (-\$20 million) – Favorable bid climate
- Proposed revisions in the revised five-year plan include:
 - Delaying all design work groups by up to two years
 - Delays to over 40 modernization projects
 - Splitting up projects into smaller projects to delay expenditures
 - Stadiums from modernization projects
 - New building construction from modernization projects

Recommended options include:

1. Option A: Revise the five-year execution schedule
 1. Delay design for Modernization projects for up to three years (\$15 million)
 2. Delay construction contract award of modernization projects for up to four years (\$71 million)
 3. Lengthen the Site Discretionary program from five to 10 years. (\$10 million)
2. Option B: Revise the five-year execution schedule
 1. Delay the data center by two years (\$19 million)
 2. Delay the full implementation of the i-21 program
 1. Delay yearly purchase until annual funds are available or eliminate the 1 on 1 computing (\$39 million)
 2. Delay the K-2 classrooms by one year (\$33 million)
 3. Delay construction contract award of modernization projects by up to one-year (\$6 million)

These above recommended actions will result in a sustainable 5-Year plan:

- Total 5-Year Work Plan value = \$534 million
- Total 5-Year projected revenue = \$634 million
- Yearly low cash-flow projection August 2011 = \$2.5 million

No projects would be eliminated in either scenario but the execution schedules would change.

Further options to further avoid cash flow concerns and improve program performance:

Funding:

1. Obtain alternative funding to level and continue the work
2. Borrow State Facility Program funds
3. Adjust bond sale dates to match cash flow needs

Program:

1. Defer Overcrowding Relief Grant projects if state funding goes away (Euclid ES, Encanto ES, Language Academy, and Zamarano ES) (~ \$20 million).
2. Reduce Prop. S cost of Miramar schools (federal funds, defer scope) (\$10–\$20 million)
3. Lengthen the Site Discretionary program from five to 10 years. (\$10 million)
4. Defer State Facility Projects (Career Technical Education) (risk lost of funds) (~ \$10 million)

Budget Implications

The budget for Proposition S was approved by the Board of Education Capital Bond Resolution and the Proposition S Bond Resolution was approved by the voters. The total budget will not be affected.

Unless revised, the March 2009 execution plan will not be sustainable as the revenues do not meet the early planned expenditures and will cause a yearly cash flow problem. The recommended five-year plan addresses the cash flow based on current conditions.

Recommendation

Provide direction on revised plan.

DRAFT

Prop. S Five-Year Plan - in Millions

| | Mar-09 | | May-09 | | Sep-09 | |
|--|--------|--------|--------|--------|----------|-----------------|
| | Detail | Total | Detail | Total | Detail | Total |
| Revenue | | | | | | |
| Bond Sales | \$ 695 | | \$ 585 | | \$ 585 | |
| State Facility Program (fund 35300) | \$ 110 | \$ 805 | \$ 110 | \$ 695 | \$ 49 | \$ 634 |
| 5-Year Work Plans | \$ 806 | | \$ 698 | | | \$ 658 |
| Added / Revised Work Plan | | | | | | |
| HVAC Projects | | | | | \$ (10) | |
| i/21 | | | | | \$ (112) | |
| High School Food Carts | | | | | \$ (2) | |
| Portable Demolition Project | | | | | \$ (4) | |
| ALBA @ North Park | | | | | \$ (4) | |
| Downtown Library | | | | | \$ (20) | |
| Favorable Bid Climate | | | | | \$ 20 | |
| Revised Scope (R.O.C.) | | | | | \$ (17) | \$ (148) |
| Revenue - Planned Work Variance | | | | | | <u>\$ (25)</u> |
| <hr/> | | | | | | |
| Cost to Complete | | | | | | |
| 5-Year Work Plan - Unobligated | | | | | \$ (546) | |
| Committed to Date (WIP) | | | | | \$ (88) | |
| Actual Expenditures to date | | | | | \$ (24) | <u>\$ (658)</u> |



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MEMORANDUM

DATE: October 5, 2009
 TO: Board of Education and Interim Superintendent Kowba
 FROM: Stuart Markey
 RE: Prop. S Execution Revisions

The purpose of this memorandum is to present changes in the Prop S execution schedule due to revenue reductions. Please note the following list of changes to Facilities Planning and Construction's five-year execution plan. Execution schedule changes are listed by Sub-Districts. Projects not listed here have no schedule changes. The dates listed are tentative and will require adjustment according to the bidding climate and potential changes in revenue from Prop. S bond proceeds and state matching funds.

Sub-District A:

| Site | Project | Original Award Date | Revised Award Date |
|------------------|-----------------|---------------------|--------------------|
| Clairemont HS | Stadium ADA | 08/10/10 | 06/10/14 |
| Clairemont HS | WSM | 02/11/14 | 04/05/16 |
| CPMA @ Kroc | Performing Arts | 03/08/11 | 01/14/14 |
| CPMA @ Kroc | WSM | 03/08/11 | 07/14/15 |
| Madison HS | Stadium | 03/22/11 | 05/10/11 |
| Madison HS | WSM | 06/26/12 | 12/09/14 |
| Mira Mesa HS | Stadium | 10/09/12 | 05/24/16 |
| Mira Mesa HS | WSM | 10/09/12 | 11/13/18 |
| New Dawn @ Riley | WSM | 09/11/12 | 11/13/18 |
| Sandburg ES | WSM | 06/24/14 | 09/27/16 |

Sub-District B:

| Site | Project | Original Award Date | Revised Award Date |
|------------------|-----------------|---------------------|--------------------|
| Farb MS | WSM | 03/08/11 | 05/12/15 |
| Henry HS | WSM | 08/14/12 | 04/14/15 |
| Hoover HS | Sports Facility | 03/09/10 | 08/13/13 |
| Hoover HS | WSM | 05/08/12 | 11/11/14 |
| Language Academy | New Classroom | 10/11/11 | 10/11/11 |
| Language Academy | WSM | 10/11/11 | 01/18/19 |
| Pershing MS | WSM | 04/10/12 | 08/12/14 |

| | | | |
|----------|---------------|----------|----------|
| Serra HS | New Classroom | 04/22/14 | 09/13/16 |
| Serra HS | WSM | 04/22/14 | 11/12/19 |
| Taft MS | WSM | 03/08/11 | 04/11/15 |

Sub-District C:

| Site | Project | Original Award Date | Revised Award Date |
|----------------|---------|---------------------|--------------------|
| Kearny HS | Stadium | 04/09/13 | 05/26/15 |
| Kearny HS | WSM | 04/09/13 | 04/10/18 |
| Mission Bay HS | Stadium | 11/13/12 | 05/13/14 |
| Mission Bay HS | WSM | 11/13/12 | 10/11/16 |
| Point Loma HS | WSM | 10/14/14 | 02/28/17 |

Sub-District D:

| Site | Project | Original Award Date | Revised Award Date |
|--------------|-------------------|---------------------|--------------------|
| Baker ES | WSM | 02/22/11 | 01/13/15 |
| Balboa ES | WSM | 07/22/14 | 10/25/16 |
| Cherokee ES | Mechanical System | 05/25/10 | 07/13/10 |
| Roosevelt MS | WSM | 04/26/11 | 05/12/15 |
| San Diego HS | WSM | 02/14/12 | 06/24/14 |

Sub-District E:

| Site | Project | Original Award Date | Revised Award Date |
|---------------------|-------------------|---------------------|--------------------|
| Audubon ES | WSM | 07/10/12 | 07/14/15 |
| Bell MS | WSM | 02/22/11 | 01/14/14 |
| Clark MS | WSM | 02/22/11 | 03/10/15 |
| Encanto ES | New Classroom | 12/06/11 | 11/13/12 |
| Encanto ES | WSM | 12/06/11 | 11/11/14 |
| Euclid ES | New Classroom | 09/13/11 | 01/25/11 |
| Euclid ES | WSM | 09/13/11 | 02/11/20 |
| Gompers MS | WSM | 02/14/12 | 11/12/13 |
| Hamilton ES | WSM | 07/10/12 | 07/14/15 |
| Ibarra ES | Mechanical System | 05/25/10 | 07/10/10 |
| Knox ES | WSM | 02/22/11 | 11/12/13 |
| Millennial Tech | WSM | 02/14/12 | 11/12/13 |
| Morse HS | New Classroom | 04/13/10 | 05/12/15 |
| Morse HS | Stadium | 04/13/10 | 02/09/10 |
| Morse HS | WSM | 02/14/12 | 09/23/14 |
| O'Farrell Community | WSM | 05/13/14 | 07/26/16 |

Attachment: Revised Schedule

| Activity Name | Projected Start Date | Projected Finish Date | Project Budget | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|---|----------------------|-----------------------|----------------|------|------|------|------|------|------|------|------|------|------|------|------|
| | | | | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q |
| Various | 05-Jun-08 A | 25-Nov-22 | \$301,112,70 | | | | | | | | | | | | |
| Project Group 1 - Fast Start Projects | 16-Mar-09 A | 15-Feb-10 | \$3,807,100 | | | | | | | | | | | | |
| TBD | 06-Jul-09 A | 15-Feb-10 | \$1,807,100 | | | | | | | | | | | | |
| Portable Demolition Project | 06-Jul-09 A | 15-Feb-10 | \$1,807,100 | | | | | | | | | | | | |
| TBD | 16-Mar-09 A | 21-Dec-09 | \$2,000,000 | | | | | | | | | | | | |
| High School Food Cart Project | 16-Mar-09 A | 21-Dec-09 | \$2,000,000 | | | | | | | | | | | | |
| WSM Project Group 2 | 02-Mar-09 A | 29-Sep-11 | \$3,000,000 | | | | | | | | | | | | |
| TBD | 02-Mar-09 A | 29-Sep-11 | \$3,000,000 | | | | | | | | | | | | |
| Mechanical Systems - Cherokee Point ES and Ibarra ES | 02-Mar-09 A | 29-Sep-11 | \$3,000,000 | | | | | | | | | | | | |
| Technology Projects | 05-Jun-08 A | 25-Nov-22 | \$294,305,00 | | | | | | | | | | | | |
| No PROP S PROJECT.# | 05-Jun-08 A | 25-Nov-22 | \$294,305,00 | | | | | | | | | | | | |
| Technology Infrastructure & Components @ 76 Sites (E-F) | 03-Mar-09 A | 30-Aug-11 | \$29,261,33E | | | | | | | | | | | | |
| Technology Infrastructure & Components @ Non-E-rate S | 01-Aug-12 | 25-Nov-22 | \$64,304,42E | | | | | | | | | | | | |
| "I-21" Interactive Suite for Classrooms - 09/10 | 05-Jun-08 A | 29-Dec-09 | \$33,864,20E | | | | | | | | | | | | |
| "I-21" Interactive Suite IDIQ Region One | 03-Mar-09 A | 25-Feb-10 | \$2,300,000 | | | | | | | | | | | | |
| "I-21" Interactive Suite IDIQ Region Two | 03-Mar-09 A | 25-Feb-10 | \$2,300,000 | | | | | | | | | | | | |
| "I-21" Interactive Suite IDIQ Region Three | 03-Mar-09 A | 25-Feb-10 | \$2,300,000 | | | | | | | | | | | | |
| "I-21" Interactive Suite IDIQ Region Four | 03-Mar-09 A | 25-Feb-10 | \$2,300,000 | | | | | | | | | | | | |
| "I-21" Interactive Suite for Classrooms - 10/11 | 04-Jan-10 | 25-Nov-10 | \$40,298,96E | | | | | | | | | | | | |
| "I-21" Interactive Suite for Classrooms - 11/12 | 03-Jan-11 | 25-Nov-11 | \$42,123,447 | | | | | | | | | | | | |
| "I-21" Interactive Suite for Classrooms - 12/13 | 02-Jan-12 | 27-Nov-12 | \$36,064,417 | | | | | | | | | | | | |
| "I-21" Interactive Suite for Classrooms - 13/14 | 03-Jan-13 | 27-Nov-13 | \$39,188,21E | | | | | | | | | | | | |

Bond Implementation Plan
 08-Oct-09

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Planning & Architectural Design
 DSA Review & Approve
 Construction Duration
 DSA Site Certif...

Technology
 Bid & Award Construction Contract
 Project Closeout
 Milestone

| Activity Name | Projected Start Date | Projected Finish Date | Project Budget | 2010 | | 2011 | | 2012 | | 2013 | | 2014 | | 2015 | | 2016 | | 2017 | | 2018 | | 2019 | | 2020 | | 2021 | |
|--------------------------------------|----------------------|-----------------------|----------------|------|---|------|---|------|---|------|---|------|---|------|---|------|---|------|---|------|---|------|---|------|---|------|---|
| | | | | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q |
| Standley MS WSM Project Schedule | 10-Aug-15 | 21-Apr-20 | \$6,072,665 | | | | | | | | | | | | | | | | | | | | | | | | |
| | 10-Aug-15 | 29-Jan-20 | \$2,915,136 | | | | | | | | | | | | | | | | | | | | | | | | |
| Toler ES WSM Project Schedule | 10-Aug-15 | 29-Jan-20 | \$2,915,136 | | | | | | | | | | | | | | | | | | | | | | | | |
| | 10-Aug-15 | 07-Jan-21 | \$2,060,130 | | | | | | | | | | | | | | | | | | | | | | | | |
| Twain HS WSM Project Schedule | 10-Aug-15 | 07-Jan-21 | \$2,060,130 | | | | | | | | | | | | | | | | | | | | | | | | |
| | 10-Aug-15 | 12-Aug-20 | \$4,166,528 | | | | | | | | | | | | | | | | | | | | | | | | |
| Holmes ES WSM Project Schedule | 10-Aug-15 | 12-Aug-20 | \$4,166,528 | | | | | | | | | | | | | | | | | | | | | | | | |
| | 10-Aug-15 | 18-Feb-21 | \$2,617,874 | | | | | | | | | | | | | | | | | | | | | | | | |
| Muir @ Anderson WSM Project Schedule | 10-Aug-15 | 18-Feb-21 | \$2,617,974 | | | | | | | | | | | | | | | | | | | | | | | | |

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|--------------------------|-------------|---------------------------------|-----------------------------------|-----------------------|--------------------|
| Bond Implementation Plan | Page 3 of 9 | Planning & Architectural Design | DSA Review & Approve | Construction Duration | DSA Site Certif... |
| 08-Oct-09 | | Technology | Bid & Award Construction Contract | Project Closeout | Milestone |

| Activity Name | Projected Start Date | Projected Finish Date | Project Budget | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|--|----------------------|-----------------------|----------------|------|------|------|------|------|------|------|------|------|------|------|------|
| | | | | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q | Q |
| SD-B Katherine Nakamura | 01-Aug-06 A | 09-Dec-21 | \$292,934,533 | | | | | | | | | | | | |
| Project Group 1 - Fast Start Projects | 01-Aug-06 A | 11-Apr-17 | \$44,801,984 | | | | | | | | | | | | |
| TBD | 07-May-09 A | 25-Sep-09 | \$51,800 | | | | | | | | | | | | |
| Portable Demolition Project | 07-May-09 A | 25-Sep-09 | \$51,800 | | | | | | | | | | | | |
| Project Design | 07-May-09 A | 24-Jul-09 A | \$0 | | | | | | | | | | | | |
| Construction | 27-Jul-09 A | 14-Aug-0... | \$51,800 | | | | | | | | | | | | |
| Farb Demolition Duration | 27-Jul-09 A | 14-Aug-0... | \$51,800 | | | | | | | | | | | | |
| Closeout | 17-Aug-09 A | 25-Sep-09 | \$0 | | | | | | | | | | | | |
| Hoover HS New Classroom Building | 02-Jan-08 A | 27-Jan-11 | \$7,460,178 | | | | | | | | | | | | |
| EB Scripps Prop. S Air Conditioning Project | 01-Oct-07 A | 16-Mar-10 | \$3,691,354 | | | | | | | | | | | | |
| Hoover HS Green Construction Program Building | 15-Apr-08 A | 09-Feb-12 | \$5,548,929 | | | | | | | | | | | | |
| Hoover HS Sports Facilities Upgrade | 01-Aug-06 A | 14-Apr-15 | \$10,011,324 | | | | | | | | | | | | |
| Scripps Ranch HS Power & Energy Program Building | 23-Jun-08 A | 07-Jun-12 | \$7,715,883 | | | | | | | | | | | | |
| Farb MS Site Modernization | 25-Oct-06 A | 11-Apr-17 | \$4,353,422 | | | | | | | | | | | | |
| Taft MS Site Modernization | 25-Oct-06 A | 14-Mar-17 | \$5,969,094 | | | | | | | | | | | | |
| WSM Project Group 2 | 23-Mar-09 A | 12-Aug-20 | \$67,597,162 | | | | | | | | | | | | |
| Language Academy Site Modernization | 09-Jan-17 | 12-Aug-20 | \$5,738,859 | | | | | | | | | | | | |
| Language Academy Site ORG Prop S Project | 23-Mar-09 A | 15-May-13 | \$7,808,806 | | | | | | | | | | | | |
| Pershing MS Site Modernization | 23-Mar-09 A | 12-Jul-16 | \$13,350,242 | | | | | | | | | | | | |
| Hoover HS Site Modernization | 23-Mar-09 A | 08-Dec-16 | \$15,509,775 | | | | | | | | | | | | |
| Henry HS Site Modernization | 23-Mar-09 A | 11-May-17 | \$25,189,480 | | | | | | | | | | | | |
| WSM Project Group 3 | 01-Aug-12 | 25-Jun-19 | \$4,275,817 | | | | | | | | | | | | |
| Momentum Middle @ Cleveland WSM | 01-Aug-12 | 25-Jun-19 | \$4,275,817 | | | | | | | | | | | | |
| WSM Project Group 4 | 05-Aug-13 | 09-Dec-21 | \$41,608,014 | | | | | | | | | | | | |
| Serra HS WSM Project Schedule | 05-Aug-14 | 09-Dec-21 | \$15,194,770 | | | | | | | | | | | | |
| Serra HS New Building Prop S Project | 05-Aug-13 | 11-Oct-18 | \$6,782,419 | | | | | | | | | | | | |
| Scripps Ranch HS WSM Project | 05-Aug-13 | 07-Feb-19 | \$19,630,815 | | | | | | | | | | | | |
| WSM Project Group 5 | 11-Aug-14 | 12-Nov-19 | \$28,650,890 | | | | | | | | | | | | |
| Foster ES WSM Project Schedule | 11-Aug-14 | 26-Dec-18 | \$6,246,496 | | | | | | | | | | | | |
| Lewis MS WSM Project Schedule | 11-Aug-14 | 25-Jun-19 | \$10,620,237 | | | | | | | | | | | | |
| Wegeforth ES WSM Project Schedule | 11-Aug-14 | 01-May-19 | \$2,979,373 | | | | | | | | | | | | |
| Wegeforth ES WSM Project Schedule | 11-Aug-14 | 12-Nov-19 | \$8,804,793 | | | | | | | | | | | | |

Bond Implementation Plan
 08-Oct-09

Planning & Architectural Design
 DSA Review & Approve
 Construction Duration
 DSA Site Certif...

Technology
 Bid & Award Construction Contract
 Project Closeout
 ◆ ◆ Milestone

| Activity Name | Projected Start Date | Projected Finish Date | Project Budget | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
|---|----------------------|-----------------------|----------------|------|------|------|------|------|------|------|------|------|------|------|------|
| SD-E Shelia Jackson | 27-Apr-06 A | 15-Sep-21 | \$381,541,53 | | | | | | | | | | | | |
| Project Group 1 - Fast Start Projects | 27-Apr-06 A | 07-Feb-17 | \$67,628,01C | | | | | | | | | | | | |
| TBD | 07-May-09 A | 12-Apr-10 | \$406,700 | | | | | | | | | | | | |
| Portable Demolition Project | 07-May-09 A | 12-Apr-10 | \$406,700 | | | | | | | | | | | | |
| Project Design | 07-May-09 A | 16-Oct-09 | \$0 | | | | | | | | | | | | |
| Construction | 27-Jul-09 A | 08-Feb-10 | \$406,700 | | | | | | | | | | | | |
| Hamilton Demolition Duration | 27-Jul-09 A | 24-Aug-09 | \$198,800 | | | | | | | | | | | | |
| Lee Demolition Duration | 14-Dec-09 | 08-Feb-10 | \$111,800 | | | | | | | | | | | | |
| Penn Demolition Duration | 14-Dec-09 | 08-Feb-10 | \$96,100 | | | | | | | | | | | | |
| Horton Demolition Duration | 14-Dec-09* | 05-Feb-10 | \$0 | | | | | | | | | | | | |
| Closeout | 25-Aug-09 | 12-Apr-10 | \$0 | | | | | | | | | | | | |
| Morse HS Track and Field Prop. S Project | 17-Oct-06 A | 23-Nov-09 | \$2,013,969 | | | | | | | | | | | | |
| TBD | 03-Dec-07 A | 13-Dec-11 | \$6,531,806 | | | | | | | | | | | | |
| Hoover HS Green Construction Program Building | 26-Jan-09 A | 26-Jan-10 | \$0 | | | | | | | | | | | | |
| Morse HS Autobody Program Facility | 03-Dec-07 A | 12-Dec-11 | \$6,531,806 | | | | | | | | | | | | |
| TBD | 03-Dec-07 A | 01-Jun-11 | \$5,167,289 | | | | | | | | | | | | |
| Morse HS Culinary Program Facility | 03-Dec-07 A | 01-Jun-11 | \$5,167,289 | | | | | | | | | | | | |
| TBD | 10-Oct-06 A | 27-Jan-12 | \$4,262,540 | | | | | | | | | | | | |
| Morse HS Stadium Complex Upgrade | 10-Oct-06 A | 27-Jan-12 | \$4,262,540 | | | | | | | | | | | | |
| TBD | 15-Apr-08 A | 05-Jul-12 | \$4,112,701 | | | | | | | | | | | | |
| Morse HS Child Development Program Building | 15-Apr-08 A | 05-Jul-12 | \$4,112,701 | | | | | | | | | | | | |
| Clark MS Site Modernization | 27-Apr-06 A | 07-Feb-17 | \$9,475,135 | | | | | | | | | | | | |
| TBD | 08-Feb-07 A | 15-Dec-15 | \$14,867,304 | | | | | | | | | | | | |
| Bell MS Site Modernization | 08-Feb-07 A | 15-Dec-15 | \$14,867,304 | | | | | | | | | | | | |
| TBD | 18-Mar-08 A | 10-Dec-15 | \$20,790,566 | | | | | | | | | | | | |
| Knox ES Site Modernization | 18-Mar-08 A | 10-Dec-15 | \$20,790,566 | | | | | | | | | | | | |
| WSM Project Group 2 | 10-Oct-06 A | 27-Aug-18 | \$71,731,422 | | | | | | | | | | | | |
| TBD | 05-Jan-09 A | 01-Apr-11 | \$1,087,898 | | | | | | | | | | | | |
| Marshall ES - Student Drop off & DSA ADA req | 05-Jan-09 A | 01-Apr-11 | \$1,087,898 | | | | | | | | | | | | |
| TBD | 23-Mar-09 A | 29-Aug-12 | \$5,999,241 | | | | | | | | | | | | |
| Euclid ES Site ORG Project | 23-Mar-09 A | 29-Aug-12 | \$5,999,241 | | | | | | | | | | | | |
| TBD | 23-Mar-09 A | 12-Sep-14 | \$7,651,950 | | | | | | | | | | | | |
| Zamorano ES New Classroom Building | 23-Mar-09 A | 12-Sep-14 | \$7,651,950 | | | | | | | | | | | | |
| TBD | 03-Apr-09 A | 15-Jun-16 | \$13,667,422 | | | | | | | | | | | | |
| Encanto ES Site Modernization | 03-Apr-09 A | 15-Jun-16 | \$13,667,422 | | | | | | | | | | | | |
| Encanto ES ORG Prop S Project | 09-Apr-09 A | 18-Jun-14 | \$8,208,924 | | | | | | | | | | | | |
| TBD | 10-Oct-06 A | 27-Aug-18 | \$7,798,913 | | | | | | | | | | | | |
| Morse HS New Building Prop S Project | 10-Oct-06 A | 27-Aug-18 | \$7,798,913 | | | | | | | | | | | | |
| TBD | 23-Mar-09 A | 13-Oct-15 | \$12,163,415 | | | | | | | | | | | | |
| Gompers MS Charter @ Gompers West WSM Project | 23-Mar-09 A | 13-Oct-15 | \$12,163,415 | | | | | | | | | | | | |
| TBD | 23-Mar-09 A | 13-Oct-15 | \$10,556,815 | | | | | | | | | | | | |
| Millennial Tech Phase III Prop. S Project | 23-Mar-09 A | 13-Oct-15 | \$10,556,815 | | | | | | | | | | | | |
| TBD | 09-Apr-09 A | 15-Feb-17 | \$5,124,887 | | | | | | | | | | | | |
| Audubon ES Site Modernization | 09-Apr-09 A | 15-Feb-17 | \$5,124,887 | | | | | | | | | | | | |
| TBD | 09-Apr-09 A | 15-Feb-17 | \$7,680,877 | | | | | | | | | | | | |
| Hamilton ES Site Modernization | 09-Apr-09 A | 15-Feb-17 | \$7,680,877 | | | | | | | | | | | | |
| WSM Project Group 3 | 01-Oct-09 | 12-Jul-17 | \$22,773,47C | | | | | | | | | | | | |

Bond Implementation Plan
 08-Oct-09

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Planning & Architectural Design
 DSA Review & Approve
 Construction Duration
 DSA Site Certif...

Technology
 Bid & Award Construction Contract
 Project Closeout
 Milestone

