

THE SCHOOL PLAN FOR STUDENT ACHIEVEMENT

AT CABRILLO ELEMENTARY SCHOOL

2020-21

37-68338-6039291 CDS Code

This is a plan of actions to be taken to raise the academic performance of students and improve the school's educational program. For additional information on school programs and how you may become involved, please contact the following person:

> Principal: Vogel, Rebecca Contact Person: Vogel, Rebecca Position: Principal Telephone Number: 619-362-4000 Address: 3120 Talbot St, Cabrillo Elementary, San Diego, CA, 92106-2447, E-mail Address: rvogel@sandi.net

The following items are included:

Recommendations and Assurances
 Data Reports
 2019-20 SPSA Evaluation of LCFF and Title I Funded Actions and Activities

Parent&Family Engagement Policy

School Parent Compact

Board Approval: 12/15/2020

SAN DIEGO UNIFIED SCHOOL DISTRICT

All San Diego students will graduate with the skills, motivation, curiosity and resilience to succeed in their choice of college and career in order to lead and participate in the society of tomorrow.



2020-21 SCHOOL PLAN FOR STUDENT ACHIEVEMENT RECOMMENDATIONS AND ASSURANCES

RECOMMENDATIONS AND ASSORATCES	1
SCHOOL NAME: CABEILLO ELEMENTARY SITE CONTACT PERSON: REBECCA VOGEL	
SITE CONTACT PERSON: REBECCA NOGEL	1
PHONE: 69-362-4000 FAX: 619-255-9263 E-MAIL ADDRI Indicate which of the following federal and state programs are consolidated in the	ess: rvogelesandi.net
Indicate which of the following federal and state programs are consolidated in the	is SPSA (Check all that apply):
Title 1 Schoolwide Programs (SWP)	
The School Site Council (SSC) recommends this school's site plan and its related Education for approval, and assures the Board of the following:	expenditures to the district Board of
1. The SSC is correctly constituted, and was formed in accordance with SDUSD Boa	ard of Education policy and state law.
2. The SSC reviewed its responsibilities under state law and SDUSD Board of Education policies relating to material changes in the school plan requiring Board approval.	ation policies, including those Board
3. The SSC sought and considered all recommendations from the following site grou	ps or committees before adopting this plan.
CHECK ALL THAT APPLY TO YOUR SITE AND LIST THE DATE OF THE PRESENT	
English Learner Advisory Committee (ELAC)	Date of presentation: 9/30/2020
□ Community Advisory Committee for Special Education Programs (CAC)	Date of presentation:
□ Gifted and Talented Education Program Advisory Committee (GATE)	Date of presentation:
□ Site Governance Team (SGT)	Date of presentation:
□ Other (list):	Date of presentation:
 The SSC reviewed the content requirements for school plans of programs included content requirements have been met, including those found in SDUSD Board of E Educational Agency (LEA) Plan. 	
5. The site plan is based upon a thorough analysis of student academic performance. sound, comprehensive, coordinated plan to reach stated school goals to improve s	tudent academic performance.
6. The site plan or revisions to the site plan were adopted by the SSC on: $\frac{\omega}{1/2c}$	2.0

The undersigned declare under penalty of perjury that the foregoing is true and correct and that these Assurances were signed in San Diego, California, on the date(s) indicated.

Rebecca Vogel

Type/Print Name of School Principal

Brandon Schow/ Type/Print Name of SSC Chairperson

/Vateria Contreras/ Type/Print Name of ELAC Chairperson

Bruce Bivins Type/Print Name of Area Superintendent

10 0 2020 ool Principal / Date

Brandon Schow/ 10/6/2020 Signature of SSC Chairperson / Date

ia Contreras/ 10/6/2020 Signature of ELAC Chairperson / Date

Signature of Area Superintendent / Date

10/6/2020

Submit Document With Original Signatures To: Financial Planning, Monitoring and Accountability Department Eugene Bruckner Education Center, Room 3126

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SCHOOL PLAN FOR STUDENT ACHIEVEMENT: EXECUTIVE SUMMARY

PURPOSE AND DESCRIPTION

This School Plan for Student Achievement fulfills the requirements of a Title 1 Schoolwide Program. The staff at Cabrillo Elementary are dedicated to meeting the academic and social-emotional well-being of each and every student. School programs are strategically designed to engage and support all students in their learning.

PURPOSE AND DESCRIPTION (ESSA REQUIREMENTS)

All goals contained in the SPSA are directly linked to the SDUSD's LCAP goals 1-5 as outlined below. All LCAP goals contained in this plan directly support the ESSA requirements to close academic achievement gaps for all students.

LCAP Goal 1: Closing the achievement gap with high expectations for all.

LCAP Goal 2: Access to broad and challenging curriculum.

LCAP Goal 3: Quality leadership, teaching and learning

LCAP Goal 4: Positive school environment, climate, and culture - with equity at the core and support for the whole child.

LCAP Goal 5: Family and community engagement with highly regarded neighborhood schools that serve students, families and communities.

STAKEHOLDER INVOLVEMENT (REQUIRED)

At Cabrillo, our community engaged in a collaborative process in the development of the SPSA. All stakeholders were involved in the 2020-2021 budget development process via multiple meeting opportunities to dialogue and solicit input especially in January and February while developing the budget. Principal also met with Professional Learning Communities monthly in 2019-2020, School Site Council monthly in 2019-2020, and ELAC throughout 2019-2020. In January and February of 2020 a focus on school site needs based on data and budget development was the focus of these meetings with various stakeholder groups. During school closure and into online learning, SSC meetings and Parent Chats were held virtually to continue to gather stakeholder input. The School Plan for Student Achievement was approved by the School Site Council on October 1, 2020.

RESOURCE INEQUITIES

Cabrillo's root cause analysis involved analyzing data from results of the 2018-2019 CAASPP, 2018 and 2019 California Dashboard, 2018-2019 3rd grade DRA, California Parent Survey, and various site data.

ELA: The 2018-2019 third grade student group met or exceeded grade level standards at 30%. (CAASPP)

Math: The 2018-2019 third grade student group met or exceeded grade level standards at 26%. (CAASPP)

EL: During the 2018-2019 school year, 10% of our English Learners were reclassified. During the 2019-2020 school year, 24% of our English Learners were reclassified.

Graduation/Promotion Rate: The 2018-2019 third grade student group meet or exceeded level 38 in DRA at 56%. The 2018-2019 third grade student group meet or exceeded level 38 in DRA at 47% (this is a partial count missing data for 11 3rd graders)

Parent Involvement: 23.2% of our parents attended Back-to-School night and 76.2% of parents attended overall parent centered activities in the 2018-2019 school year.

While Cabrillo showed success with student attendance, graduation/promotion rate and parent involvement, not all targets were met. After a review of data, resource inequities existed which were a barrier to our students full success and are as follows:

- Lack of a viable curriculum for our English Language Learners
- Lack of a viable curriculum for phonics instruction and essential elements of writing
- Lack of training in supplemental supports and programs targeting reading and math
- Inconsistency with English Learner support and systems
- Inconsistency with structured, targeted professional learning communities focused on student data via multiple measures
- Lack of systems and structures to analyze student data to discuss and implement targeted interventions
- Inconsistencies in the RTi (Response to Intervention) model
- COVID-19 emergency distance learning



SCHOOL SITE COUNCIL MEMBERSHIP

Role
Parent (DAC Alt)
Classroom Teacher
Classroom Teacher
Classroom Teacher
Other School Personnel
Principal (DAC Alt)

GOALS, STRATEGIES, EXPENDITURES, & ANNUAL REVIEW

Goal 1 - Safe, Collaborative and Inclusive Culture

Call to Action Belief Statement

Our work is about widening the sphere of success by engineering equitable learning conditions for all students. We believe classrooms can be places of hope where teachers and students imagine the kind of society we could live in and where educators design meaningful and inclusive education experiences in order for students to be agents of change and make this hope a reality.

District LCAP Goals

4. Positive school environment, climate, and culture – with equity at the core and support for the whole child.

Annual Review of This Goal: SPSA Reviewed 2019-20

*Analysis

Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

Based on school data, there were zero suspensions in the 2019-2020 school year. School wide PBIS strategies, connectedness, restorative practices, positive referrals, and counselor using Second Step supported the drop in our suspension rate. The California Dashboard for 2019 (2018-2019 data cycle) shows higher suspension rates as noted in the AMO area below.

*Major Differences

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

The above strategies (Second Step, Restorative Practices, PBIS, connectedness, positive referrals) were not being utilized in a systematic, school-wide approach prior to the 2019-2020 school year.

*Changes

Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.

Continue to implement and strengthen school-wide strategies with particular attention to an overall positive school culture.



By Date	Grade	l Inclusive Culture Objective	Baseline	Percentage Targ	et Percentage	Measure of Success	Frequency
June 2021	TK4-4	v	e number 4.2%	1.3%	0	Suspension	Annually
*Identified Ne	ed	suspended					
		oard, Cabrillo had a s	uspension rate at 4	.2% for 2019 (the	2018-2019 scho	ol year). Suspension r	ates: Students wi
U U			1	•		Disadvantaged 5.2%.	
	ing Implications		,		`		
Systems to mor	itor and evaluate su	pports in the areas of	mental health and	social-emotional	well-being:		
- Daily commu	nity building						
- Spirit Days							
- Office hours w	vith principal, teach	ers, counselor, relate	d service providers				
	1	d follow up with stud	ents				
• 1	calls and home visi						
	• • • •	orting the physical ar	nd mental well-beir	ng of our students	by including soc	ial emotional learning	into daily lessons
units of instruct							
-Restorative Co	mmunities - Ackno	wledging student beh	avior and promoting	ng healthy relation	shins to ensure a	ALL students and staff	feel valued and
			avior and promotio	ig nearing relation	simps to ensure i	TEL students and stan	
respected.			-		-		
respected. -SDUSD's on-s	ite learning option o	offers students access	to daily in-person	instruction which	is designed and	led by teachers to ensu	are both academic
respected. -SDUSD's on-s success and soc	ite learning option of ial-emotional well b	offers students access being. Schedules have	to daily in-person been purposefully	instruction which	is designed and		are both academic
respected. -SDUSD's on-s success and soc teachers and the	ite learning option of ial-emotional well b eir peers and have ac	offers students access being. Schedules have ccess to interventions	to daily in-person e been purposefully and enrichment.	instruction which	is designed and	led by teachers to ensu	are both academic
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1	ractices. Daily conne	ctedness built into e	each
e	U	Reference	Rationale
	Source Sou	Source Source Student	Source Source Student



Goal 2 - English Language Arts

Call to Action Belief Statement

We believe that literacy serves as a key gateway to social justice. Assuring that each and every student is proficient in reading, writing, listening and speaking is, therefore, our moral imperative. We believe that when students are not learning it is our shared responsibility to adjust the frequency, duration, structure and intensity of instruction.

District LCAP Goals

- 1. Closing the Achievement Gap with High Expectations for All
- 2. Access to Broad and Challenging Curriculum
- 3. Quality Leadership, Teaching and Learning
- 4. Positive School Environment, Climate and Culture with Equity at the Core and Support for the Whole Child

Annual Review of This Goal: SPSA Reviewed 2019-20

*Analysis

Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

Cabrillo's ELA instruction was implemented by credentialed teachers who participated in professional learning communities and professional development. Lucy Calkins Reading and Writing curriculum was used across all grade levels along with guided reading groups. After school tutoring was limited and funded by the afterschool program Primetime for student's who struggled with reading and attended the afterschool program. Cabrillo supplemented ELA instruction with Learning A-Z and Achieve 3000, online reading programs. The effectiveness of the ELA program could not be determined due to limited data points due to COVID 19 and emergency online learning; no CAASPP was administered and DRA was inconsistent. Currently, the district has adopted Benchmark curriculum for reading, phonics, and writing to provide a research-based English Language Arts program as a guaranteed viable curriculum.

*Major Differences

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

There were differences between the intended implementation and results.

- Supplemental materials did not meet the specific needs to strengthen Tier 1 instruction, nor best practices for literacy

- Library Assistant's time with students was not utilized to its full potential to effectively support students needs or meet the school's goal of supporting literacy due, in part to COVID 19 closure

- Supplemental programs (Achieve 3000 and Learning A-Z) were not utilized effectively to support students needs or meet the school's goal of supporting literacy

- Due to COVID 19 closure, assessments were not administered consistently during the second and third cycles

- Due to COVID 19 closure, best literacy practices could not be sustained in the emergency distance learning environment

*Changes

Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.

As a site we will implement the following changes in order to meet students academic needs in ELA:

- Monthly professional development focused on and aligned to ELA standards, best first practices, and Response to Intervention (RTi)

- Consistent and timely Professional Learning Communities (PLCs) focused on analyzing student work to inform instruction and differentiation

- On-going and timely monitoring of student work by credentialed teachers using multiple measures which are aligned to ELA standards to inform instruction

- Addition of small flex groups for guided reading - strategic to students specific needs

- Implementation of the Benchmark curriculum (a guaranteed viable curriculum)

*Goal 2 - English Language Arts								
By Date	Grade	Objective	Baseline Percentage	Target Percentage	Measure of Success	Frequency		
June 2021	TK-4	Will meet or exceed	68%	75%	DRA 2	Annually		
		grade level standards						
June 2021	3-4	Will meet or exceed	32.6%	75%	CAASPP ELA	Annually		
		grade level standards						

*Identified Need

According to the 2018 CAASPP, 32.6% of third and fourth grade students met or exceeded standards in ELA, 8.3% of English Learners met or exceeded standards, and 18.2% of students with disabilities met or exceeded standards. According the 2018 DRA, 68% of transitional kindergartners to fourth grade students were at or above grade level standards. Due to COVID 19 we have insufficient data in CAASPP and DRA. Based on the data we have available, we need to continue to focus on improving student achievement and closing the achievement gap in ELA for all students, English Learners, Students with Disabilities and Socioeconomically Disadvantaged.

*Online Learning Implications

-In preparation for offering both online and on-site learning during the 2020-2021 school year, schools will refine their comprehensive assessment plans to include both virtual assessment tools and in-person assessments.

-Daily assessment strategies will include exit slips, student discussions, self-assessments, peer reviews and conferring with students. Weekly assessments will include assessing student writing or student-developed presentation or videos. Monthly or unit assessments will include performance tasks, real-world projects, the development of web pages and other presentations.

- It is critical that summative assessments be used to assess mastery toward grade level standards and in determining student grades.

-Structures and digital tools to support student collaboration

-Flexibility for teachers to provide both whole group, small group and individual instruction

Disabilities

-Multiple assessment opportunities embedded throughout to allow teachers to assess and provide feedback to support students as they move toward mastery

-Professional development for educators

-English Language Development - Both Integrated and Designated, in addition to strategies for differentiation and scaffolding instruction for English Language Learners

-Standards-Based Grading

*Annual Mea	surable Outcom	es (Closing the Equity C	Gap)				
By Date	Grade	Student Group	Objective	Baseline Percentage	Target Percentage	Measure of Success	Frequency
June 2021	3-4	English Learner	Increase meeting or exceeding standards.	8.3%	50%	CAASPP ELA	Annually
June 2021	3-4	Students with Disabilities	Increase meeting or exceeding grade level standards	18.2%	50%	CAASPP ELA	Annually
June 2021	3-4	Black or African American	Increase meeting or exceeding grade level standards	25%	50%	FAST aReading	Annually
June 2021	3-4	Socioeconomicall y Disadavantaged	Increase meeting or exceeding grade level standards	18.2%	50%	CAASPP ELA	Annually
June 2021	3-4	English Learner	Increase the number of students on the FAST aReading scoring at College Pathway	0%	50%	FAST aReading	Annually
June 2020	3-4	Students with	Increase meeting	0%	50%	FAST aReading	Annually

or exceeding



					grade level standards						
June 202	1 3-4				 Increase meeting or exceeding grade level standards 	Approximate 20%	ly 50%		FAST aReadi	ng A	Annually
Profes	sional Learn	ing (Commu	inities, pla	anning and co	ollaboration	n				
*Studen	ts to be served by	v this S	strategy/A	Activity							
					During PLCs, our						
	•	-		-	ighted as a focus a	rea. We will ide	entify studen	ts, monitor,	and implement	effect	tive strategies to
	and promote their		<u> </u>	n in English I	Language Arts.						
	y/Activity - Desc	-									
	•	-			researched best pr		0				
	•			• 1	cipal, education sp	0	-	,	er and upper el	ement	ary): highlight
		<u> </u>			work, set and mor	itor growth goa	lls, adjust ins	struction			
_	ed Expenditures		<u> </u>	· · ·							-
ID	Proposed Expenditures	F . LE	Salary	Estimated Cost	Funding Source Budget Code	Funding Source	LCFF Student	Reference		Ratior	nale
	Expenditures			COSI	Duuget Coue	Source	Group				
N00413W	Prof&Curriclm Dev Vist Tchr	\$	12,274.00	\$15,009.88	0041-30106-00-1192- 1000-1110-01000- 0000	Title I Supplmnt Prog Imprvmnt	[no data]		collaborate in I	PLCs to	eachers can plan and ensure all students expectations
Supple	emental Onli	ne E	LA pro	ogram							
	ts to be served by										
All stude	ents in TK-2nd gra	de will	l benefit f	rom this strat	egy.						
*Strateg	y/Activity - Desc	ription	1								
	• • •	-	-	s purchased f	for all students to u	se as a supplem	ental suppor	t to increase	e academic achi	eveme	ent in reading
•	comprehension, a										
-	ed Expenditures		0	y/Activity							
ID	Propose Expenditu		FTE	Salar	y Estimated Cost	Funding Source Budget Cod	Fundir Sourc e	e Stu	CFF Ref ident roup	erence	e Rationale
Librai	ry Assistant										
						10					



*Students to be served by this Strategy/Activity

All students to be served by this strategy.

*Strategy/Activity - Description

Purchase Library Assistant time to support ELA through access to reading books. We will restructure the use of the library assistant's time to support ELA more effectively by utilizing a donated computer lab to engage in literacy lessons.

*Proposed Expenditures for this Strategy/Activity

ID	Proposed	FTE	Salary	Estimated	Funding Source Budget	Funding	LCFF Student	Reference	Rationale
	Expenditures			Cost	Code	Source	Group		
F004119	Library Asst	0.17500	\$5,058.90	\$6,742.00	0041-30100-00-2231-2420-	Title I Basic	[no data]		Extra library support for
					1110-01000-0000	Program			students.
Tongete	d EI A support								

Targeted ELA support

Strategy/Activity 1

*Students to be served by this Strategy/Activity

All students TK-4 who are struggling with English Language Arts

*Strategy/Activity - Description

TK-4 students who are struggling with English Language Arts, will receive small group targeted support with a retired teacher during the school day.

*Proposed Expenditures for this Strategy/Activity

ID	Proposed Expenditures	FTE	Salary	Estimated Cost	Funding Source Budget Code	Funding Source	LCFF Student Group	Reference	Rationale
N00419O	Retired Clsrm Teacher Hrly		\$6,416.00	\$7,846.12	0041-30100-00-1189- 1000-1110-01000-0000	Title I Basic Program	[no data]		Retired Teacher hourly pay to support student in small group, targeted ELA
	•					-			instruction

Academic Supports

*Students to be served by this Strategy/Activity

All students will be served by this strategy.

*Strategy/Activity - Description

Buying of supplemental supplies, to support ELA instruction in the classroom and help close the achievement gap. Academic field trips supporting and enriching classroom curriculum.

*Proposed Expenditures for this Strategy/Activity

ID	Proposed Expenditures	FTE Salar	y Estimated Cost	Funding Source Budget Code	Funding Source	LCFF Student Group	Reference	Rationale
	Interprogram Svcs/Field Trip			0041-09800-00-5735- 1000-1110-01000-0000	LCFF Intervention Support	English Learners, Low-Income	Goal 3 - Mathematics Ref Id : N00416D	Support ELA with culturally relevant programs



Supplies		0041-30100-00-4301- 1000-1110-01000-0000	Title I Basic Program	[no data]	Goal 3 - Mathematics Ref Id : N004198	Support ELA with supplementa and necessary materials
1			0		· · · · · · · ·	
	0/2020		1.4			

Goal 3 - Mathematics

Call to Action Belief Statement

All students engage in rigorous and relevant mathematics to solve problems associated with personal, civic and professional contexts and are able to effectively explain and communicate their reasoning to a variety of audiences.

District LCAP Goals

- 1. Closing the Achievement Gap with High Expectations for All
- 2. Access to Broad and Challenging Curriculum
- 3. Quality Leadership, Teaching and Learning

Annual Review of This Goal: SPSA Reviewed 2019-20

*Analysis

Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

Cabrillo's Math instruction was implemented by credentialed teachers who participated in professional learning communities. District adopted and approved curriculum, EnVision math, was used across all grade levels. Cabrillo supplemented Math instruction with ST Math, an online math program. Based on CAASPP, the implementation of the Math program at Cabrillo in the 2018-2019 school year did not yield the desired results.

*Major Differences

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

There were differences between the intended implementation and results.

- Supplemental supplies did not meet the specific needs to strengthen Tier 1 instruction and best first practices
- Supplemental program (ST Math) was not utilized and evaluated effectively to support students needs or meet the school's goal
- Cluster area professional development around math did not occur
- Math instructional supplies were not purchased
- Math manipulatives to support understanding and learning were not consistently used across grade levels

*Changes

Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.

As a site we will implement the following changes in order to meet students academic needs in Math:

SPSA Template Revised 11/19/2020

San Diego Unified **Cabrillo Elementary SCHOOL PLAN FOR STUDENT ACHIEVEMENT**

Professional development (once a month) aligned to Math standards, best first practices, and Response to Intervention (RTi)

Consistent and timely Professional Learning Communities (PLCs) focused on analyzing student work to inform instruction

On-going and timely monitoring of student work by credentialed teachers using multiple measures which are aligned to math standards to inform instruction

Continue after school tutoring for students who struggle with math and attend the after school program Primetime (paid by Primetime)

By Date	Grade	Objective	Baseline Percentage	Target Percentage	Measure of Success	Frequency
June 2020	3	Increase students	26.1%	60%	CAASPP Math	Annually
		who meet or exceed				
		standards				
June 2020	4	Increase students meeting or exceeding grade level standards		75%	CAASPP Math	Annually

According to the CAASPP (2018), 26% of third grade students and 57% of our fourth grade students met or exceeded standards in mathematics. For both 3rd and 4th grade, 8.3% of English Learners met or exceeded standards, and 0% of students with disabilities met or exceeded standards in mathematics. According to the CA Dashboard for 2019 (2018-2019 school year) our 40 3rd and 4th graders were 11.5 points below standard, our English learners were 49.1 points below standard, Students with Disabilities were 71.8 points below standard, and there was insufficient data for our Black Youth.

Based on the data, our students did not meet the desired goal for proficiency in mathematics.

***Online Learning Implications**

-In preparation for offering both online and on-site learning during the 2020-2021 school year, schools will refine their comprehensive assessment plans to include both virtual assessment tools and in-person assessments.

-Daily assessment strategies will include exit slips, student discussions, self-assessments, peer reviews and conferring with students. Weekly assessments will include assessing student writing or student-developed presentation or videos. Monthly or unit assessments will include performance tasks, realworld projects, the development of web pages and other presentations.

- It is critical that summative assessments be used to assess mastery toward grade level standards and in determining student grades.

-Structures and digital tools to support student collaboration

-Flexibility for teachers to provide both whole group, small group and individual instruction

-Multiple assessment opportunities embedded throughout to allow teachers to assess and provide feedback to support students as they move toward mastery

-Professional development for educators

-English Language Development - Both Integrated and Designated, in addition to strategies for differentiation and scaffolding instruction for English Language Learners

By Date	Grade		Stu	dent Group	Objective	Baseline	Target	Measur	e of	Frequency
						Percentage	Percentage	Success		
June 202	3-4		Eng	glish Learner	Meet or exceed standards	8.3%	50%	CAASP	P Math	Annually
June 202	3-4			dents with abilities	Meet or exceed standards	0%	50%	CAASP	P Math	Annually
June 202	3-4			dents with abilities	Meet or exceed standards	40%	60%	FAST al	Math	Annually
June 202	21 3-4			ck or African	Meet or exceed standards	Data not displayed	1 50%	CAASP	P Math	Annually
June 202	21 3-4		Eng	glish Learner	Meet or exceed standards	20%	50%	FAST al	Math	Annually
June 202	21 3-4			ck or African	Meet or exceed standards	25%	50%	FAST al	Math	Annually
Profes	sional Learn	ing (Comm	unities						
	ts to be served by									
	•		0,	•	l Students with Disal	bilities will benefit	from this strateg	y.		
*Strateg	gy/Activity - Desc	riptio	n					<u> </u>		
Monthl	y Professional De	velopr	ment will	focus on math	ematics researched b	best practices and n	nonitoring of foc	us students		
PLCs -	monthly for $1/2$ a	day,	will be at	tended by prin	cipal and grade level	split teams (lower	and upper eleme	entary): hig	hlight bes	st practices, share
0			,		or growth goals, adju	st instruction				
-	ed Expenditures	-		<u> </u>				1		
ID	Proposed Expenditures	FTE	Salary	Estimated Cost	Funding Source Budget Code	Funding Source	LCFF Student Group	Reference		Rationale
N00419T	Classroom Teacher Hrly		\$5,825.00	\$7,123.39	0041-09800-00-1157- 1000-1110-01000-0000	LCFF Intervention Support	English Learners, Low-Income			teach small groups states to support goa
Acade	emic Support	S			1000-1110-01000-0000	Support	Low-meome		Defore/arte	r senioor to support goa
*Studen	ts to be served by	this s	Strategy	Activity						
All stude	ents will benefit fro	om thi	is strategy	/.						
Strateg	y/Activity - Desc	riptio	n							
	of supplemental su m curriculum.	pplies	s, to supp	ort math instru	ction in the classroor	n and help close th	e achievement g	ap. Academ	ic field tr	rips supporting
14551001										
SA Temp	late Revised 11/19/2020					17				



· Fropos	sed Expenditures	IOI UI								
ID	Proposed	FTF	Salary	Estimated	Funding Source	e Funding	LCFF Stude	nt Reference		Rationale
	Expenditures			Cost	Budget Code	Source	Group			
N00416D	Interprogram		\$2,000.00) \$2,000.00	0041-09800-00-5735	5- LCFF Intervention	English Learner	S,	Field trips	s to support mathematic
	Svcs/Field Trip				1000-1110-01000-00	00 Support	Low-Income		_	and STEAM
N004198	Supplies		\$3,000.00	\$3,000.00	0041-30100-00-4301		[no data]			and materials to suppor
					1000-1110-01000-00	00 Program			math ins	truction and curriculum
Profe	ssional Devel	opm	ent							
*Studer	nts to be served by	y this	Strategy	/Activity						
All stud	ents									
*Strate	gy/Activity - Desc	riptio	n							
		-		or teachers a	nd para educators to s	strengthen their ma	thematical prac	tices and incr	ease stud	ent achievement.
Professi		oppor	tunities f		nd para educators to s	strengthen their ma	thematical prac	tices and incr	ease stud	ent achievement.
Professi	onal development sed Expenditures	oppor for th	tunities f		nd para educators to s	strengthen their ma	thematical prac	tices and incr Referen		ent achievement. Rationale
Professi * Propo	onal development sed Expenditures Proposed	oppor for th	tunities f i is Strate	egy/Activity Estimated	Funding Source		•			
Professi * Propo	onal development sed Expenditures	oppor for th	tunities f i is Strate	egy/Activity	•		LCFF			
Professi *Propos ID	onal development sed Expenditures Proposed Expenditures	oppor for th FTE	tunities f is Strate Salary	egy/Activity Estimated Cost	Funding Source	Funding Source	LCFF Student Group			Rationale
Professi *Propos ID	onal development sed Expenditures Proposed Expenditures	oppor for th FTE	tunities f i is Strate	egy/Activity Estimated	Funding Source Budget Code		LCFF Student			Rationale To support educator learning and student
Professi * Propo	onal development sed Expenditures Proposed Expenditures Classroom PARAS Hrly	oppor for th FTE	tunities f is Strate Salary	egy/Activity Estimated Cost	Funding Source Budget Code 0041-00000-00-2151- 1000-1110-01000-0000	Funding Source Discretionary Alloc	LCFF Student Group [no data]	Referen	ce	Rationale To support educator learning and student growth
Professi *Propos ID	onal development sed Expenditures Proposed Expenditures Classroom PARAS	oppor for th FTE	tunities f is Strate Salary	egy/Activity Estimated Cost	Funding Source Budget Code 0041-00000-00-2151-	Funding Source	LCFF Student Group [no data]		ce Language	Rationale To support educator learning and student



Goal 4- Supporting English Learners

Call to Action Belief Statement

We believe in the power of multilingualism because languages are connections to culture, history, people and knowledge. Our English Learners deserve educational opportunities which honor their rich lived experiences and unique identities as valued members of society. Schools and classrooms should foster language acquisition and literacy development as a means for students to leverage their identity, exercise their voice and transform their world today to influence the future of tomorrow.

District LCAP Goals

- 1. Closing the Achievement Gap with High Expectations for All
- 2. Access to Broad and Challenging Curriculum
- 3. Quality Leadership, Teaching and Learning
- 4. Positive School Environment, Climate and Culture with Equity at the Core and Support for the Whole Child

Annual Review of This Goal: SPSA Reviewed 2019-20

*Analysis

Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

Cabrillo's intended use of our English as Second Language Assistant (ESL) did not yield the result hoped for. The goal was to reclassify 80% or our ELL students and we reclassified 24%.

Credentialed teachers used Benchmark curriculum to deliver designated ELD (20 to 30 minutes daily) with their EL students daily and integrated ELD supports throughout the day in all content areas. Our ESL assistant also supported our EL students by pushing in to classrooms as an added support for EL students to access their education. Both credentialed teachers and the ESL assistant used best practices in both designated ELD and integrated ELD throughout the school day as evidenced by sentence frames, realia, subject specific vocabulary, multiple opportunities for think time and partner talk.

*Major Differences

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

Cabrillo did not utilize integrated ELD instruction to its fullest potential in order to support our EL students. Our ESL assistant also took a leave of absence in February 2020 and we were unable to hire a new ESL assistant. Our designated ELD instruction was not consistently at the highest recommended minutes of at least 30 minutes.

*Changes

School District Cabrillo Elementary SCHOOL PLAN FOR STUDENT ACHIEVEMENT

		e made to this goal, the n be found in the SPSA.		metrics, or strateg	ies/activities to ach	ieve this goal as a res	sult of this analysi
- Designated E	LD instruction by	e following changes: credential teacher five ing district supplied Ber	•		• •	to 30 minutes (TK4-	4)
-	ng in to each ELD	clustered classrooms (i	ntegrated ELD) for	ur days a week to	support ELL studer	nts in varying curricu	lar areas using be
practices							
	neeting with ESL						
	nglish Language	*					
- Push in by E	U U	LD 18.					
~	cipal bi-weekly m	eetings					
- Professional	1 •	loctings					
	-	folds, realia, SDAIE str	ategies, language s	upports, etc.)			
	1 ,	EL support called out i	0 0 0	11 7	o integrate ELD thr	oughout daily instruc	tion. Some
		gies, sentence frames, a			U	•	
-	guage supports.			i ´	6,		,
*Designated H	English Language	e Development					
Our plan to pro	ovide designated H	ELD:					
• •		on by credentialed teacl	her (TK-1: 30 minu	ites, 2-4: 45 minu	tes) 5 days a week		
	le curriculum (Be	nchmarks)					
- Professional	1						
0	0 0	ed ELD instruction with		L			
	<u> </u>	quisition (OLA) resource	ce office hours for	support			
0	lish Learners			Dent	T	N.C.	T
By Date	Grade	Student Group	Objective	Baseline Percentage	Target Percentage	Measure of Success	Frequency
June 2021	3-4	English Learner	meet or exceed standards	8.3%	50%	CAASPP ELA	Annually
				8.3%	30%		



San Diego Unified

Cabrillo Elementary SCHOOL PLAN FOR STUDENT ACHIEVEMENT

June 2021	3-4	English Learner	Increase ELA	0%	50%	Other (Describe in Twice a year
			achievement in			Objective)
			FAST reading			
June 2021	3-4	English Learner	Increase Math	20%	50%	Other (Describe in Twice a year
			achievement in			Objective)
			FAST math			

*Identified Need

No new CAASPP data to analyze. CA dashboard for 2019 (2018 school data) shows that our EL students overall performance level is low and 42.8% of our students maintaining levels, 38% progressing a level and 19% decreasing a level as measured by progress indicators based on the ELPAC. This data tells us our EL students need targeted support in order to increase their academic achievement and language development.

Insufficient DRA/FAST data in reading and math due to COVID distance learning.

We will use Fast aReading to measure success.

We will use Fast aMath to measure success.

***Online Learning Implications**

-ESL assistant will provide students with small group support through a push-in integrated model.

-Online professional development modules with iELD (integrated English Language)

The district will also provide professional development and direct site support for Newcomer/Immigrant students as well as Under-schooled students (former SIFE - Student with Interrupted Formal Education)

-These students will receive direct instruction for language through newcomer classes, push-in class support, or small group support.

-Direct instruction for how English works, direct instruction for comprehension activities, and participation activities will be implemented by the Office of Language Acquisition.

Formative assessment data will be collected, analyzed and feedback given to students.

Professional development will also be offered to teachers across the district serving this English Learner group.

The English Language Instructional Resource Teacher (ELI) will collaborate with the school administrator and classroom educators to analyze student data in order to prepare information to present to EL families.

This information may be shared with school staff, ELAC (English Learner Advisory Committee), or SSC in order for parents to consult, provide feedback or advise.

*Annual Measurable Outcomes (Closing the Equity Gap)

By Date	Grade	Student Group	Objective	Baseline Percentage	Target Percentage	Measure of Success	Frequency
June 2021	TK-4	English Learner	EL students who	24%	95%	Summative	Annually
			are eligible to			ELPAC	



reclassify, will be reclassified Strategy/Activity 1 *Students to be served by this Strategy/Activity All ELL students at Cabrillo will benefit from these strategies. *Strategy/Activity - Description Certificated teachers will engage in professional development to support the implementation of the Benchmark designate will implement daily designated ELD for 30 or 45 minutes. Professional learning opportunities for dELD will be discuss learning communities) and monthly professional development. ESL assistant will push-in to classrooms to support integration the school day during different content areas with a focus on English language arts and math. *Proposed Expenditures for this Strategy/Activity	ssed during PLCs(professional
 *Students to be served by this Strategy/Activity All ELL students at Cabrillo will benefit from these strategies. *Strategy/Activity - Description Certificated teachers will engage in professional development to support the implementation of the Benchmark designate will implement daily designated ELD for 30 or 45 minutes. Professional learning opportunities for dELD will be discuss learning communities) and monthly professional development. ESL assistant will push-in to classrooms to support integration the school day during different content areas with a focus on English language arts and math. *Proposed Expenditures for this Strategy/Activity 	ssed during PLCs(professional
All ELL students at Cabrillo will benefit from these strategies. *Strategy/Activity - Description Certificated teachers will engage in professional development to support the implementation of the Benchmark designate will implement daily designated ELD for 30 or 45 minutes. Professional learning opportunities for dELD will be discuss learning communities) and monthly professional development. ESL assistant will push-in to classrooms to support integrate throughout the school day during different content areas with a focus on English language arts and math. *Proposed Expenditures for this Strategy/Activity	ssed during PLCs(professional
*Strategy/Activity - Description Certificated teachers will engage in professional development to support the implementation of the Benchmark designate will implement daily designated ELD for 30 or 45 minutes. Professional learning opportunities for dELD will be discuss learning communities) and monthly professional development. ESL assistant will push-in to classrooms to support integration throughout the school day during different content areas with a focus on English language arts and math. *Proposed Expenditures for this Strategy/Activity	ssed during PLCs(professional
Certificated teachers will engage in professional development to support the implementation of the Benchmark designate will implement daily designated ELD for 30 or 45 minutes. Professional learning opportunities for dELD will be discuss learning communities) and monthly professional development. ESL assistant will push-in to classrooms to support integration throughout the school day during different content areas with a focus on English language arts and math. *Proposed Expenditures for this Strategy/Activity	ssed during PLCs(professional
will implement daily designated ELD for 30 or 45 minutes. Professional learning opportunities for dELD will be discuss learning communities) and monthly professional development. ESL assistant will push-in to classrooms to support integration throughout the school day during different content areas with a focus on English language arts and math. *Proposed Expenditures for this Strategy/Activity	ssed during PLCs(professional
learning communities) and monthly professional development. ESL assistant will push-in to classrooms to support integration throughout the school day during different content areas with a focus on English language arts and math. *Proposed Expenditures for this Strategy/Activity	0 1
throughout the school day during different content areas with a focus on English language arts and math. *Proposed Expenditures for this Strategy/Activity	egrated ELD for EL students
*Proposed Expenditures for this Strategy/Activity	
ID Proposed FTE Salary Estimated Funding Source Budget Funding Source LCFF Student F	Reference Rationale
ExpendituresCostCodeGroup	
F004117 ESL Asst 0.17501 \$5,297.55 \$7,060.04 0041-09800-00-2101-1000- LCFF Intervention English Learners	Support EL students access
1110-01000-3104 Support	their learning
F004118 ESL Asst 0.19999 \$6,053.70 \$8,067.77 0041-30100-00-2101-1000- 1110-01000-0000 Title I Basic [no data]	Support EL students access their learning
1110-01000-0000 Program	

Goal 5 - Supporting Students with Disabilities

Call to Action Belief Statement

Ownership: Principals, teachers and support staff take ownership of all their students, including students with disabilities.
Access: Students with disabilities are general education students first and should have access to a meaningful course of study.
Instruction: All teachers will design instruction and create learning environments that meet students' individualized learning needs.

District LCAP Goals

- 1. Closing the Achievement Gap with High Expectations for All
- 2. Access to Broad and Challenging Curriculum
- 3. Quality Leadership, Teaching and Learning
- 4. Positive School Environment, Climate and Culture with Equity at the Core and Support for the Whole Child

Annual Review of This Goal: SPSA Reviewed 2019-20

*Analysis

Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

The team at Cabrillo ensured our SwD were not pulled out of core ELA or math instruction. We also tapped into students interests and tried to accommodate not pulling them out of those content areas. As a team we also began the work of raising all IEP goals to align with grade level standards and decrease pull out services instead focusing on and building capacity in the co-teaching model.

*Major Differences

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

- Non-negotiable no pull out services during core ELA and Math instruction
- Aligning IEP goals to grade level standards
- Co-teaching model
- COVID 19 school closure to emergency distance learning with limited services and limited guidance
- COVID 19 online learning

*Changes

Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.



No changes

	ents with Disab	Diffues					
By Date	Grade	Objective	Baseline	Percentage	Target Percentage	Measure of Success	Frequency
June 2021	TK-4	Students v			90%	0 1	3x a year
		Disabilitie	es will meet			IEP Goals	
		or exceed	their goals				
June 2021	3-4	Student w	ill meet or 18.2%		50%	Other (Describe in	Annually
		exceed gra	ade level			Objective)	
		standards	on				
		CAASPP	ELA				
June 2021	3-4	Students v	vill meet or 0%		25%	Other (Describe in	Annually
		exceed sta	indards on			Objective)	
		CAASPP	in Math				
*Identified Ne	eed						
Lacking 2019	CAASPP data d	ue to COVID 19 emerg	ency distance learnir	ng.			
0		reporting. [ELA: 49.5 pc	•	0	of 28.8 points] [Math	n: 32.6 points below sta	indard with decline
16.6 points]					. F	· F · · · · · · · · · · · ·	
	ning Implicatio	ns					
Implementatio	on of IEP Servic	es in Online Learning S	Setting				
Educators wil	l be receiving pr	ofessional learning on l	how to implement IE	P services on	line as well as how to	o implement a robust e	ducational plan in a
online learning	platform with s	specific examples for th	e role of each educat	or (SLP, Ed S	pagialist ata)	-	-
	1	1 1			pecialisi, elc).		
-mi students w	ith IEP's have a	access to assistive techn	ology support to pro-		± · ·	eeded. Some students v	vith equipment nee
		access to assistive techn the in their homes	ology support to pro-		± · ·	eeded. Some students v	vith equipment nee
will have acces	ss to this equipm	nent in their homes		vide access to	online learning as no		
will have acces The integrated	ss to this equipm l team will cons	nent in their homes ist of general education	teachers, educationa	vide access to 1 specialists,	online learning as no		
will have acces The integrated All staff will b	ss to this equipm l team will cons	nent in their homes ist of general education team to support all stud	teachers, educationa	vide access to 1 specialists,	online learning as no		
will have acces The integrated All staff will b *Annual Meas	ss to this equipm I team will cons be working as a surable Outcon	nent in their homes ist of general education team to support all stud nes	teachers, educationa ents to accelerate the	vide access to 1 specialists,	online learning as no related services provi		S.
will have acces The integrated All staff will b *Annual Meas	ss to this equipm I team will cons be working as a	nent in their homes ist of general education team to support all stud	teachers, educationa ents to accelerate the	vide access to l specialists, ir learning.	online learning as no related services provi Target	ders and paraeducators	
will have acces -The integratec -All staff will b	ss to this equipm I team will cons be working as a surable Outcon	nent in their homes ist of general education team to support all stud nes	teachers, educationa ents to accelerate the	vide access to l specialists, bir learning. Baseline	online learning as no related services provi Target	ders and paraeducators	5. Frequency
will have acces The integrated All staff will b *Annual Meas By Date	ss to this equipm I team will cons be working as a surable Outcon Grade	nent in their homes ist of general education team to support all stud nes Student Subgroup	teachers, educationa ents to accelerate the Objective	vide access to 1 specialists, bir learning. Baseline Percentag 70%	e online learning as no related services provi Target Percentage	iders and paraeducators Measure of Success	5. Frequency
will have acces The integrated All staff will b *Annual Meas By Date	ss to this equipm I team will cons be working as a surable Outcon Grade	hent in their homes ist of general education team to support all stud nes Student Subgroup Students with	teachers, educationa ents to accelerate the Objective Students with	vide access to l specialists, ir learning. Baseline Percentag 70% et	e online learning as no related services provi Target Percentage	iders and paraeducators Measure of Success Progress Report	5. Frequency
will have acces The integrated All staff will b *Annual Meas By Date June 2021	ss to this equipm I team will cons be working as a surable Outcon Grade	hent in their homes ist of general education team to support all stud nes Student Subgroup Students with	teachers, educationa ents to accelerate the Objective Students with Disabilities will me	vide access to l specialists, <u>vir learning.</u> Baseline Percentag 70% et s	e Target 90%	iders and paraeducators Measure of Success Progress Report	5. Frequency
will have acces The integrated All staff will b *Annual Meas By Date June 2021	ss to this equipm I team will cons be working as a surable Outcon Grade TK-4	hent in their homes ist of general education team to support all stud nes Student Subgroup Students with Disabilities	teachers, educationa ents to accelerate the Objective Students with Disabilities will me or exceed their goal	vide access to l specialists, ir learning. Baseline Percentag 70% et	e Target 90%	Measure of Success Progress Report on IEP Goals	s. Frequency s 3x a year
will have acces The integrated All staff will b *Annual Meas By Date	ss to this equipm I team will cons be working as a surable Outcon Grade TK-4	hent in their homes ist of general education team to support all stud nes Student Subgroup Students with Disabilities Students with	teachers, educationa ents to accelerate the Objective Students with Disabilities will me or exceed their goal Students with Disabilities will	vide access to 1 specialists, ir learning. Baseline Percentag 70% et s approxima	e Target 90%	Measure of Success Progress Report on IEP Goals	s. Frequency s 3x a year
will have acces The integrated All staff will b *Annual Meas By Date June 2021	ss to this equipm I team will cons be working as a surable Outcon Grade TK-4	hent in their homes ist of general education team to support all stud nes Student Subgroup Students with Disabilities Students with	teachers, educationa ents to accelerate the Objective Students with Disabilities will me or exceed their goal Students with	vide access to 1 specialists, ir learning. Baseline Percentag 70% et s approxima	e Target 90%	Measure of Success Progress Report on IEP Goals	s. Frequency s 3x a year

All studen Strategy Education ervice pro Propose ID	1	ilities will escription Il co-teach lso find op res for this osed	and push-in portunities to	his strategy. versus pull-out as a push-in and pull-o			•	disabilities and		
Strategy Education ervice pro Propose ID	7/Activity - D a Specialist wi oviders will a d Expenditur Prop	escription Il co-teach Iso find op res for this osed	and push-in portunities to s Strategy/Ac	versus pull-out as a push-in and pull-o			•	disabilities and	1 (' IED	
Education ervice pro Propose ID	n Specialist wi oviders will a d Expenditu Prop	Ill co-teach lso find op res for this osed	and push-in portunities to s Strategy/Ac	push-in and pull-o			•	disabilities and		
ervice pro Proposed ID Profess	oviders will a d Expenditu Prop	lso find op res for this osed	portunities to s Strategy/Ac	push-in and pull-o			•	disabilities and		
Proposed ID Profess	d Expenditu Prop	res for this osed	s Strategy/Ac	1 1	ut during non	core instruct			i meeting IEP go	als. Related
ID Profess	Prop	osed	0.	tivity			ional time.			
Profess	· · · · · · · · · · · · · · · · · · ·		FTE							
				Salary Es	Cost	Funding Source dget Code	Funding Source	LCFF Student Group	Reference	Rationale
	sional Lea	rning C	Communit	ies						
	s to be served		trategy/Activ	vity						
All studen	nts with disabi	ilities								
0,	/Activity - D									
Monthly	Professional	Developm	ent will focus	on SwD researche	d best practice	s and monit	oring of studen	ts and their IE	P goals	
PLCs - 1	monthly for 1	/2 a day, w	ill be attende	d by principal, edu	cation specialis	st and grade	level split tean	ns (lower and u	pper elementary): highlight
est practi	ices, share tea	ching strat	egies, analyzo	e student work, set	and monitor g	owth goals,	adjust instruct	ion, review go	als and monitor p	progress
-	d Expenditu		0,	tivity						
	oposed F enditures	TE Salary	Estimated Cost	Funding Source Budget Code	Funding Source	LCF Stude Grou	ent	ference	Ratio	nale
	Curriclm Dev ist Tchr			0041-30106-00-1192 1000-1110-01000-000		int [no da	ta] Goal 2 - E	nglish Language Id : N00413W	Monitor and discus needs and align su practi	pports with best
Additior	nal Supports	for this St	rategy/Activ	ity						
Profess	sional Dev	elopme	nt							
	s to be served	-		vitv						
	nts with Disab									
	/Activity - D									
		-		rs, General Educati	on Teachers, a	nd Para Edu	cators will par	ticipate in coll	aborative profess	sional
	- ·	-		actices and inclusio			-	-	1	
	ent to promot			uctices and metable	on for all stude	nts with disa	abilities.			



ID	Proposed	FTE Salary	Estimated	Funding Source	Funding	LCFF	Reference	Rationale
	Expenditures		Cost	Budget Code	Source	Student		
						Group		
	Classroom PARAS			0041-00000-00-	Discretionary	[no data]	Goal 3 - Mathematics	To support learning and collaboration amongst
	Hrly			2151-1000-1110-	Alloc		Ref Id : N00419P	educators to increase student learning and
				01000-0000				growth
	Classroom Teacher			0041-09800-00-	LCFF Intervention	Low-Income	Goal 3 - Mathematics	Tutoring support for students and/or support
	Hrly			1157-1000-1110-	Support		Ref Id : N00419T	learning and collaboration amongst educators
				01000-0000				to increase student learning and growth
	Prof&Curriclm Dev			0041-30106-00-	Title I Supplmnt	[no data]	Goal 2 - English	To support learning and collaboration amongst
	Vist Tchr			1192-1000-1110-	Prog Imprvmnt		Language Arts Ref Id :	educators to increase student learning and
				01000-0000			N00413W	growth



Goal 6 - Supporting Black Youth

Call to Action Belief Statement

Developing antiracist and restorative school communities.

District LCAP Goals

1. Closing the Achievement Gap with High Expectations for All

- 2. Access to Broad and Challenging Curriculum
- 3. Quality Leadership, Teaching and Learning

4. Positive School Environment, Climate and Culture – with Equity at the Core and Support for the Whole Child

By Date	Grade	Group	Objective	Baseline	Target	Measure of	Frequency
				Percentage	Percentage	Success	
June 2021	TK-4	Black Youth	Maintain Low	16.7% (2019	0%	Suspensions	Monthly
			Suspension Rates	Dashboard); No		(Classroom and	-
			-	suspensions in		School)	
				2019-20			

1. Beginning in the Fall of 2020, Cabrillo Elementary site selection/hiring panel will complete anti-bias training before conducting any interviews.

2. In 2020-21 school year, Cabrillo Elementary will develop and implement a site-specific system for tracking classroom referrals.

3. Cabrillo Elementary will create a process for ensuring a student is assigned a Student Champion (a trusted staff member, specific to student) to help them through any suspension or expulsion process.

4. Cabrillo Elementary will develop a Site Equity Team that meets quarterly throughout the school year to monitor attendance and grades with a focus on Black Youth as well as staff diversity goal.

5. In the 2020-21 school year, Cabrillo Elementary will develop and implement a site-specific system for tracking school police detainments.

6. The staff diversity goal at Cabrillo Elementary is to maintain or increase the percentage of diverse educators from current year to the following year.

*Identified Need

Describe the basis for establishing the goal. The goal should be based upon an analysis of verifiable state data, including local and state indicator data from the California School Dashboard (Dashboard) and data from the School Accountability Report Card, including local data voluntarily collected by districts to measure pupil achievement.

The CA Dashboard for 2019 showed 16.7% of our African-American/Black Youth were suspended in the 2018-2019 school year. School data from 2019-2020 showed there were no suspensions for African-American/Black Youth.

*Online Learning Implications

-Our District will continue to provide Trauma Informed Care & Resilience Education training for educators to equip school site teams in understanding the complexities of these student populations and best practices that can maximize school site efforts.

-Creating a wraparound of student services through building a strong healthy foundation for learning, trusting relationships, identifying trauma, and ensuring student needs are met in and out of the classroom, especially for those of high risk.

-Our site will continue to grow in culturally relevant teaching practices along with trauma informed practices.

Social Justice Practices

*Students to be served by this Strategy/Activity

African-American/Black Youth will benefit along with all other students.

*Strategy/Activity - Description

All staff will participate in cultural awareness professional development to include restorative practices and trauma informed practices.

*Proposed Expenditures for this Strategy/Activity

ID	Proposed Expenditures	FTE	Salary	Estimated Cost	Funding Source Budget Code	Funding Source	LCFF Student Group	Reference	Rationale
	Prof&Curriclm Dev				0041-30106-00-1192-	Title I Supplmnt	[no data]	Goal 2 - English	to support teachers professional
	Vist Tchr				1000-1110-01000-	Prog Imprvmnt		Language Arts Ref Id :	development and collaboration to support
					0000	_		N00413W	social justice learning

Culturally Relevant Teaching Practices

*Students to be served by this Strategy/Activity

African-American/Black Youth will benefit along with all other students.

*Strategy/Activity - Description

Teachers and para educators will participate in a book study on Culturally Relevant Teaching Practices.

*Proposed Expenditures for this Strategy/Activity

ID	Proposed Expenditures	FTE Salary	Estimated Cost	Funding Source Budget Code	Funding Source	LCFF Student Group	Reference	Rationale
N00419W	Supplies	\$800.00	\$800.00	0041-00000-00-4301- 1000-1110-01000-0000	Discretionary Alloc	[no data]		to learn about culturally relevant teaching practices in order to support our Black Youth and POC



Goal 7 - Family Engagement

Call to Action Belief Statement

Partnering With Parents in the Education of Their Children: We believe families contribute to improving student learning outcomes when engagement is integrated into district/school goals and initiatives as well as trusting relationships grounded in home-school activities.

District LCAP Goals

5. Family and community engagement with highly regarded neighborhood schools that serve students, families and communities

Annual Review of This Goal: SPSA Reviewed 2019-20

*Analysis

Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

According to the 2018 California School Parent Survey (CSPS), 76.2% of the 61 respondents are involved in school events/activities. Parent Involvement - Yes: Attended a school event - 88%, Served as a volunteer in this child's classroom or elsewhere in the school - 55%, Attended a general school meeting - 88%, Attended a meeting of the parent-teacher organization or association - 53%, Gone to a regularly scheduled parent- teacher conference with the child's teacher - 97%.

Cabrillo Elementary's Back-to-school Night in September of 2018 was attended by 25.7% of total families, Open House was attended by 54.2% of total families, while other volunteer opportunities were attended by 36% of total families.

In October of 2019 we held a parent run and collaborative Trunk or Treat event which was attended by over 90% of our families. COVID 19 limited our next two planned events.

*Major Differences

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

There were no major differences between the intended implementation and budgeted expenditures.

*Changes

Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.

We will increase family engagement at Cabrillo through these changes:

- Weekly Smore Newsletter

- Parent-driven and school collaborative community activities for free or very minimal cost

SPSA Template Revised 11/19/2020

- Updating website to be current and inviting

- Updating social media

- Branding our school - Exceptional Explorers, STEAM,

- Periodic Family Curriculum events

- Periodic meetings with Principal around mutually agreed upon topics

*Goal 7- Family Engagement

v	<u> </u>				
By Date	Participants	Objective	Baseline Percentage	Target Percentage	Measure of Success
June 2020	SSC	Increase participation	70%	90%	Other - Describe in
					objective
June 2020	ELAC	Create and maintain	0%	90%	Other - Describe in
		committee			objective
June 2020	Other (Describe in	Parent Involvement	76.2%	90%	CAL - SCHLS (CSPS)
	Objective)				
					

*Identified Need

Increase parent participation and community involvement

*Online Learning Implications

-A Welcome Week will be hosted for educators, students, and families in which virtual lessons, training, and professional development will be offered for all.

-All Students will receive a district issued device to ensure access to curriculum while in a distance learning format.

-Internet connectivity is supported for any SDUSD family that does not have an Internet connection to support online learning.

-District is also supplying families with training on SEL, Wellness, Health and Safety.

-These training sessions will cover topics such as the introduction to SEL competencies, identification of emotions in self and others, expression of emotions, wellness practices and health/safety recommendations.

-These training opportunities will be communicated to families and available throughout the year via District Website and Parent Leadership groups.

-For students and families with unique circumstances such as challenges related to transportation, housing, or other factors, the SDUSD team developed a 'special delivery' process.

-This process empowered principals or other district staff to initiate options to provide families with devices and/or connectivity via local delivery, shipping, or other approaches to meet their technology and internet access needs.

-Training for parents and other caregivers

- Information may be shared with school staff, ELAC (English Learner Advisory Committee), or SSC in order for parents to consult, provide feedback or advise

-Weekly office hours for families with principal



*Annual	l Measurable Ou	itcomes											
By Date		Participan		Obje		Base	line Perce	ntage	e Targe	t Perc	entage	Measure	of Success
June 202		Other (Des	cribe in	Mont	2	0%			90%			Attendand	ce
		Objective)		famil	y/community								
				schoo	ol event								
Attend	l School Eve	ent											
*Familie	es to be served by	y this Stra	tegy/Act	ivity									
All famil	ies will benefit fr	om this str	ategy										
Strateg	y/Activity - Desc	cription											
	how an increase		ce, acade	mics and so	ocial-emotional v	vell-bein	g when the	ere is	a high hom	e to sc	hool conn	ection. Prine	cipal and a
	oup will plan act												
	d monthly meetin		3-8 M								1	,	
	amilies at our sch	0											
	ed Expenditures		trategy/A	Activity									
ID			FTE	Salary	Estimated	a F	Funding Fun		Inding LCFF		FF	Reference	Rationale
ID	Expendit			Balary	Cost		<u> </u>		ource	0		Kuruntu	Kationale
	Experience	ui C5			Cost				Gr				
						Duu	gei Coue			UI	ար		
Parent	t Meetings												
	es to be served by	v this Stra	tegy/Act	ivity				_		_			
	lies will benefit fr			j									
	y/Activity - Deso												
0	communication a	-	e ample o	pportunitie	s to attend meetir	ngs and e	events						
	ed Expenditures	1		11		150 4114							
ID	Proposed	FTE S		Istimated	Funding Sou	irce	Fundi	ng	LCFF Stu	ident	Reference	Ra	tionale
12	Expenditures		Juliu J	Cost	Budget Co		Sourc	0	Grou				
v00419U	Inservice supplie		6452.00	\$452.00	0041-30103-00-430		Title I Pa		[no data			Light refresh	ments for parer
					0000-01000-0		Involvem		-	_		events a	nd meetings.
N00419V	Other Support Prs	nl \$	5167.00	\$221.76	0041-30103-00-228		Title I Pa		[no data	a]			parent events an
	PARAS Hrly				0000-01000-0	000	Involven	lent				m	eetings
<u> Jngoi</u>	ng and Time	<u>ely Com</u>	munic	ation									
	es to be served by	y this Stra	tegy/Act	ivity									
All famil	lies will benefit												
	ate Revised 11/19/202	0					31						

rategy/A	ctivity - Description	on									
ekly Smo	re Newsletter										
*Proposed Expenditures for this Strategy/Activity											
ID	Proposed Expenditures	FTE	Salary	Estimated Cost	Funding Source Budget Code	Funding Source	LCFF Student Group	Reference	Rational		



Goal 8- Graduation/Promotion Rate

Call to Action Belief Statement

All San Diego students will graduate with the skills, motivation, curiosity and resilience to succeed in their choice of college and career in order to lead and participate in the society of tomorrow.

District LCAP Goals

- 1. Closing the Achievement Gap with High Expectations for All
- 2. Access to Broad and Challenging Curriculum
- 3. Quality Leadership, Teaching and Learning
- 4. Positive School Environment, Climate and Culture with Equity at the Core and Support for the Whole Child

Annual Review of This Goal: SPSA Reviewed 2019-20

*Analysis

Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

In order to achieve graduation/promotion rates, Cabrillo focused on attendance, interventions and health needs of students. 96.7% of our students were in attendance and we ranked 2nd in the Point Loma cluster schools for attendance prior to emergency distance learning due to COVID 19.

*Major Differences

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

Attendance was up from the prior school year. The school counselor meet with students and families for attendance and interventions. The PUSD nurse met with students for health needs. School wide systems and structures for positive school culture and climate.

*Changes

Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.

There was inconsistencies in the SST process and therefore RTi interventions were minimal at best.

*Goal 8- Graduation	n/Promotion Rate					
By Date	Grade	Objective	Baseline Percentage	Target Percentage	Measure of Success	Frequency
June 2020	TK-4	Increase attendance	96.7%	98.7%	Absenteeism	Annually
*Identified Need						

All students can graduate and promote in school with a solid learning foundation. Classroom learning cannot be replicated and therefore it is necessary for students to be at school everyday on time.

*Online Learning Implications

- The work of counselors support the varying needs of unduplicated students that may be wide ranging and beyond the educational realm. Counselors ensure that students experiencing academic and personal/social barriers to learning receive guidance and information to ensure success in student attendance, behavior, and graduation.

- Tiered system of support for connectedness and absenteeism

By Date	Grade	Student Group	Objective	Baseline	Target	Measu	re of Fr	requency	
·				Percentage	Percentage	Succes		1 V	
June 2021	Tk-4	English Learner	Reduce absenteeism	5.3%	2.6%	Absent	eeism Ar	nually	
June 2021	TK-4	Students with Disabilities	Reduce absenteeism	9.5%	4.7%	Absent	eeism Ar	nually	
June 2021	TK-4	Black or African American	Reduce absenteeism	18.2%	9.1%	Absent	eeism Ar	nually	
June 2021	TK-4	Hispanic or Latino	Reduce absenteeism	5.3%	2.6%	Absent	eeism Ar	Annually	
June 2021	TK-4	Socioeconomicall y Disadavantaged		15.7%	7.8%	Absent	eeism Ar	nnually	
Positive S	chool Culture	/PBIS							
*Students to	be served by this S	trategy/Activity							
All students w	vill benefit from this	s strategy.							
*Strategy/Ac	tivity - Description	l							
Increase atten	dance by promoting	a positive school cultur	re and incentives w	hich are classrooi	m/school based.				
*Proposed Ex	xpenditures for this	s Strategy/Activity							
ID	Proposed Expenditures	FTE Salary	Estimated Cost	Funding Source Budget Code	Funding Source	LCFF Student Group	Reference	Rationale	
RtI/ Stude	ent Supports								
*Students to	be served by this S	trategy/Activity							
All students w	ho are not at or abo	ve grade level standards	s or chronically abs	sent will benefit fi	rom this strategy	7.			

The prin	gy/Activity - Descrip							'EMEN I				
-												
•	ncipal and education s	-			• •	cess for SSTs	and RTi. S	Systems and struct	tures will be	impler	nented to	
0	nd monitor students w		U	**	termined by data.							
	sed Expenditures for											
ID		FTE	Salary	Estimated	Funding Source	U	unding	LCFF Student	Reference	F	Rationale	
1004150	Expenditures		¢1.000.00	Cost	Code		Source	Group				
N004158	Interprogram Svcs/Paper		\$1,000.00	\$1,000.00	0041-30100-00-5733- 01000-000		tle I Basic Program	[no data]		Paper for duplication materials.		
*Additi	onal Supports for th	is St	rategy/Ac	tivity	01000 000		Togram				inateriais.	
	nunication and			•								
	its to be served by th											
	ents and families will			uvity								
	gy/Activity - Descrip		/11t									
	weekly newsletter vi		ore which	can automati	ically be translated	into any home	language					
	sed Expenditures for						lunguuge					
ID			FTE					nding LCFF Refe			ence Rationale	
	-	Expenditures		5	Cost So		Sour	0				
	_					Budget Code	e	Group				



STEAM

Our Vision

Our work is about widening the sphere of success by engineering equitable learning outcomes for all students. We believe classrooms can be places of hope where teachers and students imagine the kind of society we could live in and where educators design meaningful and inclusive educational experiences in order for students to be agents of change and make hope a reality.

STEAM Belief Statement

We believe students grow and thrive in powerful and dynamic STEAM classrooms where they experience a collaborative, interdisciplinary, and inquiry approach to learning. The curriculum is grounded in Next Generation Science Standards with many opportunities for complex, real-world problem seeing and solving. Each day students will experience hands-on, integrated lessons inviting them to design, innovate, and apply their literacy, numeracy, science, engineering, arts, and 21st century skills to non-routine tasks. Students in STEAM classrooms are empowered to see opportunities, build empathy, and create innovations with the potential to impact their world in real and powerful ways.

Leading, Implementing, Monitoring, and Actualizing a Coherent Plan

Cabrillo is committed to successfully implementing STEAM for our students. STEAM affords our learners with a rich and varied experience to both collaborate and take an inquiry stance as learners in the Sciences. We began in the first cohort with TK, K and first grade using STEAM lessons four times a week for an hour with fidelity. This year we are onboarding both second and third grade. All staff have been trained and the principal is learning alongside teachers and students. Students are experiencing hands-on activities that promote phenomena, innovation, collaboration, critical thinking, and risk-taking. Teachers and principal are modeling these characteristics as well as creating an environment of learners and thinking like a scientist.

School Leadership Actions

Leadership Practice

The administrator leads with a clear rationale, vision, high expectations for achievement, and immediacy for change. The administrator collaborates with and motivates staff through providing support, sharing leadership, paying attention to the work and magnifying new learning. The administrator monitors belief systems and teaches the importance of embracing diversity and respecting all cultures. The staff knows why change is important, and collectively acts to propel it through seeking out new learning.

Leading, Implementing, Monitoring, and Actualizing a Coherent Plan

As Cabrillo's principal, I will support all staff in maintaining a positive school culture for each other, our students and our families. I will build the capacity of all staff to support students in increasing their academics, and building relationships and understanding of social-emotional well-being. We at Cabrillo are dedicated to the whole child. I will ensure we meet the needs of our students through professional development, individual coaching and modeling, effective professional learning communities, open communication and transparency.

Our monthly professional development meetings will align to our school goals as we learn about targeted best first practices, response to intervention, ongoing formative assessment, checking for understanding, the whole-child, ELD strategies, inclusive practices, and effective professional learning communities. I will facilitate all PDs and model these practices during PD and while working with teachers inside their individual classrooms. We will use a model of continuous improvement (plan, do, check, act) with our PD and ensure our learning is visible to each other. As I participate alongside teachers I will be able to determine next steps and tailor individual coaching for teachers around our goals and their needs. Part of our PD time each month will be spent on a whole team PLC. Each teacher and I will select 4 target students to monitor and support their individual academic needs as based on data. We will utilize DuFour's four questions: what do we want students to learn, how will we know if they learned it, what will we do if they did learn it. As a team, we will be transparent as we work together and track our students' achievements and progress on a confidential data wall.

I will participate in all PLCs for the 2020-2021 school year. We will have monthly PLCs. Given the nature of our small school community, our PLCs will be grouped by grade level spans of lower and upper elementary teachers and para educators along with the education specialist. Each PLC will follow this format: setting and monitoring goals for ELA and Math, analyzing student work, sharing best first practices, aligning ongoing formative assessments, tracking student progress, and highlighting our call to action in meeting the needs of our English learners, Students with Disabilities, and Black Youth. As a site, we will monitor all student learning on a shared google spread sheet which we will look at during each PLC in order to inform our instruction and determine each and every students' need.

As an instructional coach, I will collaborate alongside teachers to look at student data and discuss best first practices. I will regularly be in classrooms and leave strategic feedback for teachers to reflect upon in order to increase their teaching capacity. I will also support teachers by modeling lessons or working with small flex groups; whatever they need.

Online Learning Leadership:

Teachers accessed a wide variety of training opportunities provided by the district in order to support online learning.

School District Cabrillo Elementary SCHOOL PLAN FOR STUDENT ACHIEVEMENT

- Teachers were encouraged to participate in a minimum of 10 training sessions that aligned with their individual job assignments/responsibilities.
- Teachers attended professional development presented by Doug Fisher in order to support the continuation of online learning.
- Teachers were also provided with a copy of Dr. Fisher's ebook to facilitate ongoing study and professional development opportunities within their specific grade levels.
- Teachers are supporting each other by meeting regularly to share curriculum, instructional strategies and digital resources with their colleagues.
- Meetings to facilitate ILT, RTI and IEP meetings are being conducted online in order to include all participants and ensure continuing support for teachers and students.



APPENDICES

This section contains the following appendices that will assist the School Site Council in completing the School Plan for Student Achievement (SPSA) and in maintaining a cycle of continuous improvement:



Cabrillo Elementary SCHOOL PLAN FOR STUDENT ACHIEVEMENT

APPENDIX A

BUDGET SUMMARY

Cabrillo Budget Summary

DESCRIPTION

Total Funds Provided to the School Through the Consolidated Application (30100, 30103)

Total Federal Funds Provided to the School from the LEA for CSI (31820)

Total Funds Budgeted for Strategies to Meet the Goals in the SPSA (09800, 30100, 30103, 30106, 31820)

AMOUNT

\$ 27,330
\$ 0
\$ 58,523

Other Federal, State, and Local Funds

List the additional Federal programs that the school is including in the school wide program. Adjust the table as needed. If the school is not operating a Title I school wide program this section is not applicable and may be deleted.

Federal Programs	Allocation (\$)
Title I Supplemental (30106)	\$15,010
[List federal program here]	\$[Enter amount here]
[List federal program here]	\$[Enter amount here]

Subtotal of additional federal funds included for this school (30106): \$15,010

List the State and local programs that the school is including in the school wide program. Duplicate the table as needed.

State or Local Programs	Allocation (\$)
LCFF Intervention (09800)	\$16,183
[List state or local program here]	\$[Enter amount here]
[List state or local program here]	\$[Enter amount here]

Subtotal of state or local funds included for this school (09800): \$16,183

Total of federal, state, and/or local funds for this school (09800, 30100, 30103, 30106, 31820): \$58,523

School	Resource Description	Job Code Title	Account	Account Description	FTE	Budgeted	Amount
Cabrillo Elementary	09800 LCFF Intervention Support	ESL Asst	2101	Classroom PARAS	0.1750	\$	5,297.55
		ESL Asst	3000			\$	1,762.49
			1157	Classroom Teacher Hrly		\$	5,825.00
			3000			\$	1,298.39
			5735	Interprogram Svcs/Field Trip		\$	2,000.00
	09800 LCFF Intervention Support Total				0.1750		16,183.43
	30100 Title I Basic Program	ESL Asst	2101	Classroom PARAS	0.2000	\$	6,053.70
		ESL Asst	3000			\$	2,014.07
		Library Asst	2231	Other Support Prsnl PARAS	0.1750	\$	5,058.90
		Library Asst	3000			\$	1,683.10
			1189	Retired Clsrm Teacher Hrly		\$	6,416.00
			3000			\$	1,430.12
			4301	Supplies		\$	3,000.00
			5733	Interprogram Svcs/Paper		\$	1,000.00
	30100 Title I Basic Program Total				0.3750	\$	26,655.89
	30103 Title I Parent Involvement		2281	Other Support Prsnl PARAS Hrly		\$	167.00
			3000			\$	54.76
			4304	Inservice supplies		\$	452.00
	30103 Title I Parent Involvement Total					\$	673.76
	30106 Title I Supplmnt Prog Imprvmnt		1192	Prof&Curriclm Dev Vist Tchr		\$	12,274.00
			3000			\$	2,735.88
	30106 Title I Supplmnt Prog Imprvmnt Total					\$	15,009.88
Grand Total					0.5500	\$	58,522.96

Cabrillo Elementary SCHOOL PLAN FOR STUDENT ACHIEVEMENT



APPENDIX B

PARENT & FAMILY ENGAGEMENT POLICY



Cabrillo Elementary TITLE I PARENT & FAMILY ENGAGEMENT POLICY 2020-21

In the fall, an annual meeting will be held to share with parents a description of the Title I program and its requirements.

Cabrillo Elementary has developed a written Title I parent & family engagement policy with input from Title I parents. The parent & family engagement policy was developed by the Cabrillo Elementary School Site Council (SSC) which is composed of teachers, school staff members, and parents.

Cabrillo has distributed the policy to parents of Title I students at the beginning of the school year and can be found on the Cabrillo website.

This policy describes the means for carrying out designated Title I, Part A parent and family engagement requirements pursuant to ESSA Section 1116(c).

Each school served under this part shall jointly develop with, and distribute to, parents and family members of participating children a written parent and family engagement policy, agreed on by such parents, that shall describe the means for carrying out the requirements of subsections (c) through (f). This policy complies with (ESSA Section 1116[b][1]) and is:

- distributed annually in the parent handbook in Spanish and English
- posted on the Parent Communication Board in the auditorium
- Reviewed and revised annually at the first SSC meeting.

To involve parents in the Title I, Part A programs, the following practices have been established:

- Monthly SSC meetings
- Annual Title I meeting
- ELAC meetings
- GATE meetings
- Monthly assemblies and events with the principal
- Monthly Picnic and Plays

The school convenes an annual meeting to inform parents about Title I, Part A requirements and about the right of parents to be involved in the Title I, Part A program (ESSA Section 1116[c][1]).

This meeting takes place in the fall. The 2019-2020 meeting will be held on October 15, 2019 at 6:00pm.

The school offers a flexible number of meetings for Title I, Part A parents, such as meetings in the morning or evening (ESSA Section 1116[c][2]).

- Monthly SSC meetings
- Monthly parent volunteer meetings

- ELAC meetings
- GATE meetings

The school involves parents of Title I, Part A students in an organized, ongoing, and timely way, in the planning, review, and improvement of the school's Title I, Part A programs and the Title I, Part A parent involvement policy (ESSA Section 1116[c][3]).

- Monthly SSC meetings
- Monthly parent volunteer meetings
- ELAC meetings
- GATE meetings

The school provides parents of Title I, Part A students with timely information about Title I, Part A programs (ESSA Section 1116[c)(4][A]).

- Parent letters regarding reading help
- Parent Teacher Conferences
- Monthly SSC meetings
- ELAC meetings
- Regular communication home through: PeachJar, SchoolMessenger, Cabrillo website, social media, Marquee in front of the school, PowerSchool Parent/Student Portal

The school provides parents of Title I, Part A students with an explanation of the curriculum used at the school, the assessments used to measure student progress, and the proficiency levels students are expected to meet (ESSA Section 1116[c][4][B]).

- Parent Teacher Conferences
- Report Cards
- Annual SBAC results
- PowerSchool Parent/Student Portal

If requested by parents of Title I, Part A students, the school provides opportunities for regular meetings that allow the parents to participate in decisions relating to the education of their children (ESSA Section 1116[c][4][C]). How does the school provide the opportunities?

- Parent Teacher Conferences
- Monthly SSC meetings
- ELAC meetings

The school engages Title I, Part A parents in meaningful interactions with the school. The Compact supports a partnership among staff, parents, and the community to improve student academic achievement. To help reach these goals, the school has established the following practices:

The school provides Title I, Part A parents with assistance in understanding the state's academic content standards, assessments, and how to monitor and improve the achievement of their children (ESSA Section 1116[e][1]).

- Parent Teacher Conferences
- Communication with teacher
- Links to On-line material from the Cabrillo website
- Student Study Team (SST) Meetings, 504 Meetings, Individualized Educational Plans
- Attendance Support Meetings

The school provides Title I, Part A parents with materials and training to help them work with their children to improve their children's achievement (ESSA Section 1116[e][2]).

- Materials provided by child's teacher
- On-line programs available
- Access to supplemental educational materials online such as Achieve3000, ST Math, RAZ-Kids/Learning A to Z
- Partnership with our military liaison to help counsel and assist our families
- Student Study Team (SST) Meetings, 504 Meetings, Individualized Educational Plans

With the assistance of Title I, Part A parents, the school educates staff members in the value of parent contributions, and in how to work with parents as equal partners (ESSA Section 1116[e][3]).

- Opportunities for parents and teachers to work together
- Staff Meeting topics
- Weekly Staff Bulletins
- Professional Development and learning opportunities

The school coordinates and integrates the Title I, Part A parental involvement program with other programs, and conducts other activities, such as parent resource centers, to encourage and support parents in more fully participating in the education of their children (ESSA Section 1116[e][4]).

- Encourage parent involvement in the SSC, English Learner Advisory Committee (ELAC), Point Loma Schools Cluster Foundation (PLSCF)
- Provide volunteer opportunities throughout the school year
- Explorer Guide meetings with the principal
- Parent resource center
- Access for our military families to Military Kid's Club and MFLC

The school distributes Information related to school and parent programs, meetings, and other activities to Title I, Part A parents in a format and language that the parents understand (ESSA Section 1116[e][5]).

- School Messenger messages go out in English and Spanish
- PeachJar flyers and information system- English and Spanish
- PowerSchool Parent/Student portal
- Marquee in front of the school
- Smores newsletter
- Social media such as Facebook

The school provides support for parental involvement activities requested by Title I, Part A parents (ESSA Section 1116[e][14]).

- Child Care provided for parent educational opportunities when available
- Family friendly activities

The school provides opportunities for the participation of all Title I, Part A parents, including parents with limited English proficiency, parents with disabilities, and parents of migratory students. Information and school reports are provided in a format and language that parents understand (ESSA Section 1116[f]).

- Information and school reports are provided in English and Spanish
- Translation services provided for Individualized Education Plan meetings

If the schoolwide program plan is not satisfactory to the parents of participating children, the school submits any parent comments on the plan when the school makes the plan available to the local educational agency.

This policy was adopted by Cabrillo Elementary on October 1, 2019 and will be in effect for the period of one year.

The school will distribute the policy to all parents of students participating in the Title I, Part A program on, or before: October 4, 2019

/Rebecca Vogel/

<mark>10/1/19</mark>



Cabrillo Elementary SCHOOL PLAN FOR STUDENT ACHIEVEMENT

APPENDIX C

SCHOOL PARENT COMPACT



CABRILLO ELEMENTARY

TITLE I SCHOOL PARENT COMPACT

This School Parent Compact is in effect year 2020-2021.

Cabrillo Elementary distributes to parents and family members of Title I students, a schoolparent compact (Compact). This Compact, which has been jointly developed with parents, outlines how parents, the entire school staff, and students will share the responsibility for improved student academic achievement. This Compact describes specific ways the school and families will partner to help children achieve the state's high academic standards. This Compact addresses the following legally required items, as well as other items suggested by parents and family members of students Title I students:

REQUIRED SCHOOL PARENT COMPACT PROVISIONS

- The school's responsibility to provide high-quality curriculum and instruction
- The ways parents and family members will be responsible for supporting their children's learning (ESSA Section 1116[d][1]).
- The importance of ongoing communication between parents and family members, and teachers through, at a minimum, annual parent-teacher conferences; frequent reports on student progress; access to staff; opportunities for parents and family members to volunteer and participate in their child's class; and opportunities to observe classroom activities (ESSA Section 1116[d][2]).
- Parent-teacher conferences in elementary schools, at least annually, during which the Compact shall be discussed as it relates to the individual child's achievement (ESSA Section 1116 [d][2][A]).
- Frequent reports to parents and family members on their children's progress (ESSA Section 1116[d][2][B]).
- Reasonable access to staff, opportunities for parents and family members to volunteer and participate in their child's class, and observation of classroom activities (ESSA Section 1116[d][2][C]).

At Cabrillo we teach classes using interesting and challenging lessons that promote student achievement.

- Endeavor to motivate my students to learn.
- *Have high expectations and help every child to develop a love of learning.*
- Communicate regularly with families about student progress.
- Provide a warm, safe and caring learning environment.
- Provide meaningful, daily homework assignments to reinforce and extend learning while accounting for family and extra-curricular activities
- Participate in professional development opportunities that improve teaching and learning and support the formation of partnerships with families and the community.

- Actively participate in collaborative decision making and consistently work with families and my school colleagues to make schools accessible and welcoming places for families which help each student achieve the school's high academic standards.
- Respect the school, students, staff, and families

The school engages Title I, Part A parents and family members to improve the achievement of their children in meaningful interactions with the school. This Compact supports a partnership among staff, parents and family members, and the community to improve student academic achievement. To help reach these goals, the school has established the following practices:

• Hold parent-teacher conferences during which this compact will be discussed as it relates to the individual child's achievement.

You may contact your child's teacher at any time during the school year to set up a conference. In addition for the 2020-21 school year, we have scheduled Parent-Teacher Conferences for November 2020 and March 2021.

• Provide parents with frequent reports on their child's progress.

Our teachers send home progress reports on a weekly and/or monthly basis. Please discuss your individual expectations with your child's teacher.

• Provide parents reasonable access to staff.

Our teachers have an "open door" policy when it comes to parent involvement. Please leave a message with the teacher to set-up an appointment to meet with the teacher. Our teachers can be reached by leaving a message with the office, or sending them an email. We encourage our parents to reach out to their student's teacher as a first option when there are questions or concerns about their child's educational needs. Our principal also has an "open door" policy and invites parents to come in to visit and share ideas and concerns they may have about school and their child's education. If the principal is unavailable, the Elementary School Assistant will be able to schedule an appointment.

• Provide parents opportunities to volunteer and participate in their child's class, and observe classroom activities as follows:

Our teachers have an "open door" policy when it comes to parent involvement. If you want to volunteer in your child's classroom, please arrange the times with your child's teacher. In addition, please come to the office and fill out a volunteer application and provide us with a recent TB test. You may also be required to submit to a background check conducted by the San Diego Unified School District Police Services. Please ensure that you sign in at the office when you come to volunteer. This serves two purposes, we need to know who is on campus at all times for security reasons and we keep a count of volunteer hours for our endof-the-year volunteer appreciation awards.

The school provides Title I, Part A parents and family members with assistance in understanding the state's academic content standards, assessments, and how to monitor and improve the achievement of their children (ESSA Section 1116[e][1]) by:

- Parent Teacher Conferences
- Communication with teacher
- Report Cards 3 times a year

The school provides Title I, Part A parents and family members with materials and training to help them improve the achievement of their children (ESSA Section 1116[e][2]) in which ways?

- Offers Positive Parenting Classes
- Materials provided by child's teacher
- On-line programs available

With the assistance of Title I, Part A parents and family members, the school educates staff members in the value of parent and family member contributions, and how to work with parents and family members as equal partners (ESSA Section 1116[e][3]) in the following ways:

- Opportunities for parents and teachers to work together
- Staff Meeting topics
- Professional development meetings and learning opportunities

The school coordinates and integrates the Title I, Part A parental involvement program with other programs, and conducts other activities, such as resource centers, to encourage and support parents and family members in more fully participating in the education of their children (ESSA Section 1116[e][4]) in the following ways:

- Monthly assemblies
- Weekly call outs and newsletters from the principal
- Morning Expedition
- Parent Resource Center

The school distributes information related to school and parent programs, meetings, and other activities to Title I, Part A parents and family members in a format and language that the parents and family members can understand (ESSA Section 1116[e][5]) in the following ways:

- School Messenger messages go out in English and Spanish
- Flyers, bulletins, notices are sent out in English and Spanish
- Translation provided at individualized meetings as necessary

The school provides support for parent and family member involvement activities requested by Title I, Part A parents and family members (ESSA Section 1116[e][14]) in the following ways:

- Family friendly activities and meetings
- Monthly school wide picnic and plays
- Information and support is provided in a multitude of ways so our parents can learn about all the opportunities we provide for our families and students. If parents request or require more information, we are able to provide them with any necessary information.

The school provides opportunities for the participation of all Title I, Part A parents and family members, including those with limited English proficiency, disabilities, and migratory students; and that the information and school reports are provided in a format and language that parents and family members can understand (ESSA Section 1116[f]) in which ways?

• Information and school reports are provided in English and Spanish

This Compact was adopted by the Cabrillo Elementary on 10/1/19, and will be in effect for a period of one year.

The school will distribute the Compact to all parents and family members of students participating on, or before: October 2, 2019.

/Rebecca Vogel/

10/1/19



Cabrillo Elementary SCHOOL PLAN FOR STUDENT ACHIEVEMENT

APPENDIX D

DATA REPORTS

Data Reports can be retrieved from https://itd.sandiegounified.org/it_resources/research_and_evaluation/my_school

- ELA/Math Multi-year Demographic Summary 2015-2019
- CHKS 2018-2019
- CSPS 2018-2019

Reclassification data results can be requested from the school site.

Additional data for schools can be retrieved from the California Dashboard for 2017-2019.

* Enrollment, participation date, ethnicity demographics, and language demographics will affect the results of data. Data is organized and reported differently amongst the data sources above

Cabrillo Elementary

Explore the performance of Cabrillo Elementary under California's Accountability System.



NAME Cabrillo Elementary

ADDRESS 3120 Talbot Street San Diego, CA 92106-2447 WEBSITE http://new.sandi.net/sch... GRADES SERVED K-4

CABRILLO ELEMENTARY

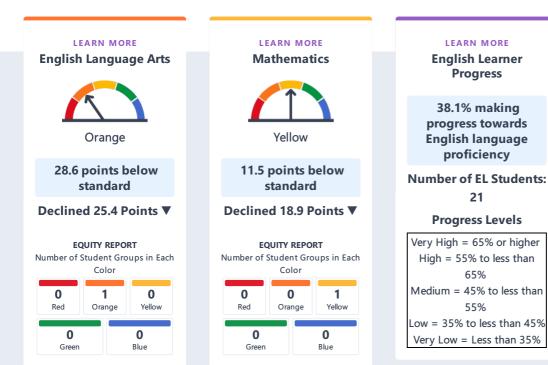
Student Population

Explore information about this school's student population.



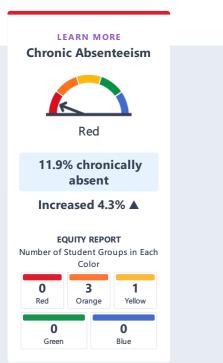
Academic Performance

View Student Assessment Results and other aspects of school performance.



Academic Engagement

See information that shows how well schools are engaging students in their learning.



CABRILLO ELEMENTARY

Conditions & Climate

View data related to how well schools are providing a healthy, safe and welcoming environment.



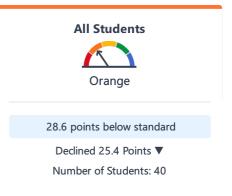
Academic Performance

View student assessment results and other aspects of school performance under the California Accountability System.

English Language Arts

All Students

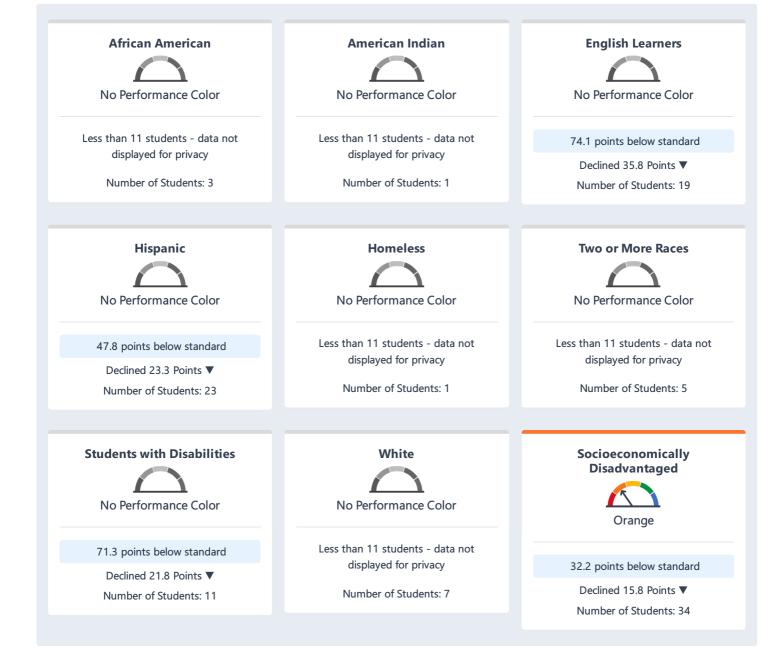
Explore how well students are meeting grade-level standards on the English Language Arts assessment. This measure is based on student performance on either the Smarter Balanced Summative Assessment or the California Alternate Assessment, which is taken annually by students in grades 3–8 and grade 11.



Student Group Details All Student Groups by Performance Level

1 Total Student Group Yellow Red Orange No Students No Students Socioeconomically Disadvantaged Green Blue No Performance Color No Students No Students African American American Indian **English Learners** Hispanic Homeless Two or More Races Students with Disabilities White

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Distance From Standard (English Language Arts)

Distance from Standard measures how far, on average, students are from the lowest possible score for Standard Met. The Smarter Balanced Consortium has identified Standard Met as demonstrating the knowledge and skills necessary for students to be on track for college and career readiness at their grade level.

	2017	2018	2019
All Students	10.8 points above standard	3.2 points below standard	28.6 points below standard

English Language Arts Data Comparisons: English Learners

Additional information on distance from standard for current English learners, prior or Reclassified English learners, and English Only students in English Language Arts.

Current English Learners

87.1 points below standard

Declined 16.7 Points ▼

Number of Students: 11

Reclassified English Learners

No Data

No Data

Number of Students: 8

English Only

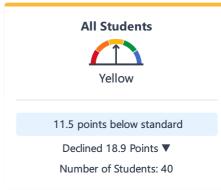
7.1 points above standard

Declined 9.1 Points ▼ Number of Students: 18

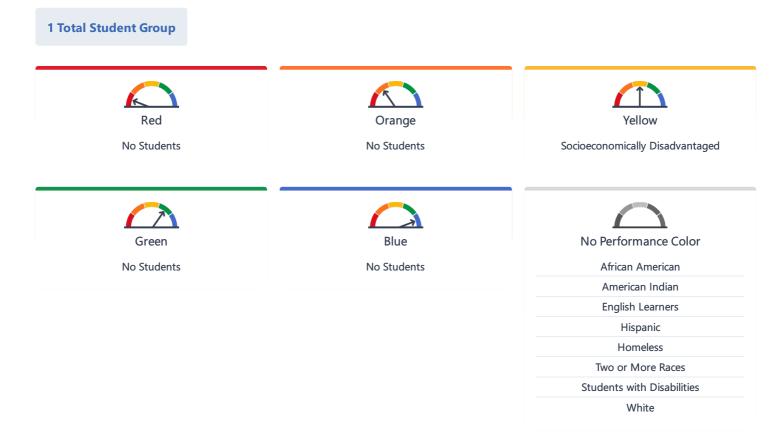
Mathematics

All Students

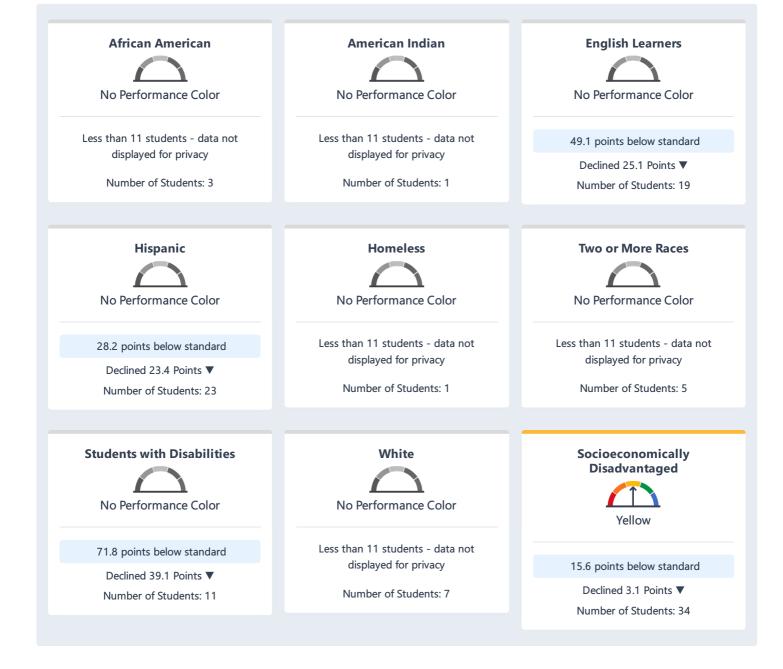
Explore how well students are meeting grade-level standards on the Mathematics assessment. This measure is based on student performance either on the Smarter Balanced Summative Assessment or the California Alternate Assessment, which is taken annually by students in grades 3–8 and grade 11.



Student Group Details All Student Groups by Performance Level



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Distance From Standard (Mathematics)

Distance from Standard measures how far, on average, students are from the lowest possible score for Standard Met. The Smarter Balanced Consortium has identified Standard Met as demonstrating the knowledge and skills necessary for students to be on track for college and career readiness at their grade level.

	2017	2018	2019
All Students	13.6 points above standard	7.4 points above standard	11.5 points below standard

Mathematics Data Comparisons: English Learners

Additional information on distance from standard for current English learners, prior or Reclassified English learners, and English Only students in mathematics.

Current English Learners

75.1 points below standard

Declined 27.2 Points ▼

Number of Students: 11

No Data

No Data

Number of Students: 8

English Only

24.8 points above standard

Maintained 0 Points Number of Students: 18

English Learner Progress Indicator

All English Learner Students

Explore information on the percentage of current EL students making progress towards English language proficiency or maintaining the highest level.

Assessments: ELs take the ELPAC exam to measure progress towards Eng-lish language proficiency. The ELPAC has 4 levels. ELPAC Levels 1 2 3 4 1 2L 2H 3L 3H 4 ELPI Levels Accountability: The 4 ELPAC levels were divided into 6 ELPI levels to determine

whether ELs made progress toward English language proficiency.

LEARN MORE English Learner Progress

38.1% making progress towards English language proficiency

Number of EL Students: 21

Performance Level

Low

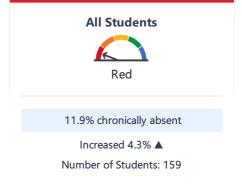
Academic Engagement

View data about academic participation.

Chronic Absenteeism

All Students

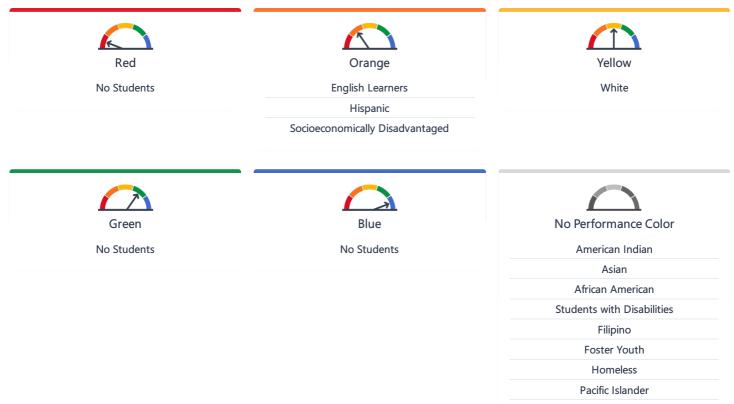
Explore information about the percentage of students in kindergarten through grade 8 who are absent 10 percent or more of the instructional days they were enrolled.



Student Group Details

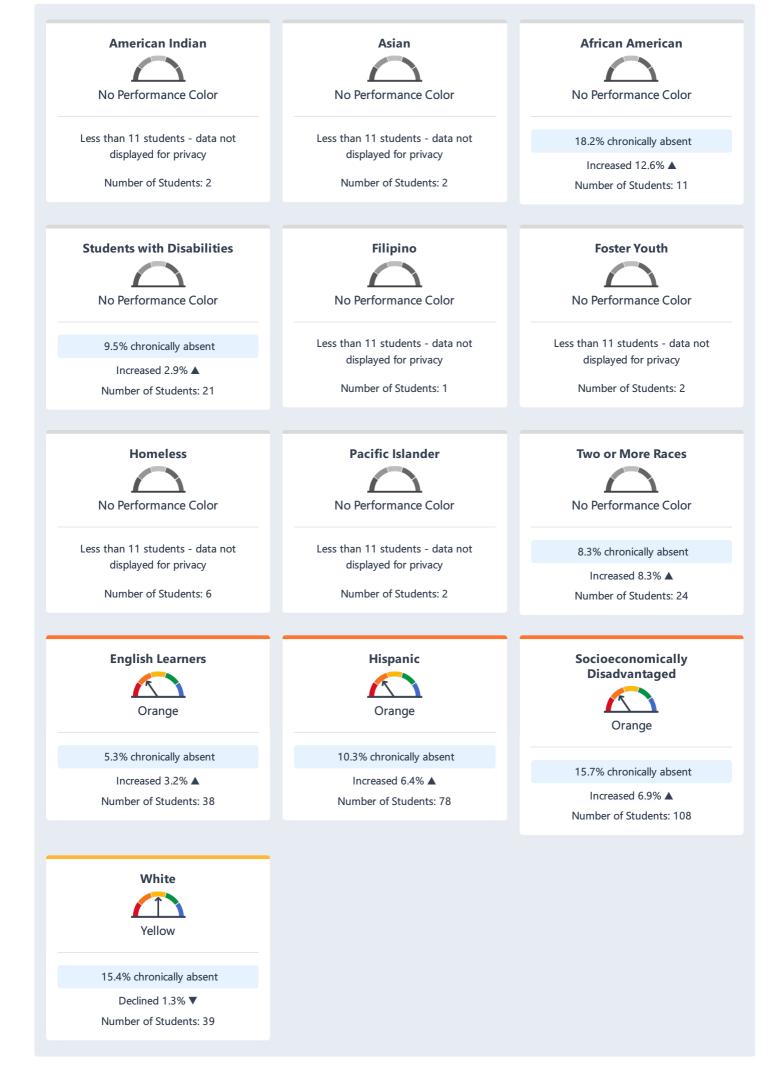
All Student Groups by Performance Level

4 Total Student Groups



Two or More Races

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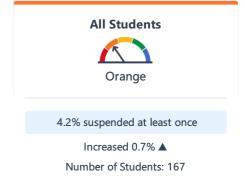
Conditions and Climate

View data related to the attitudes, behaviors, and performance of students.

Suspension Rate

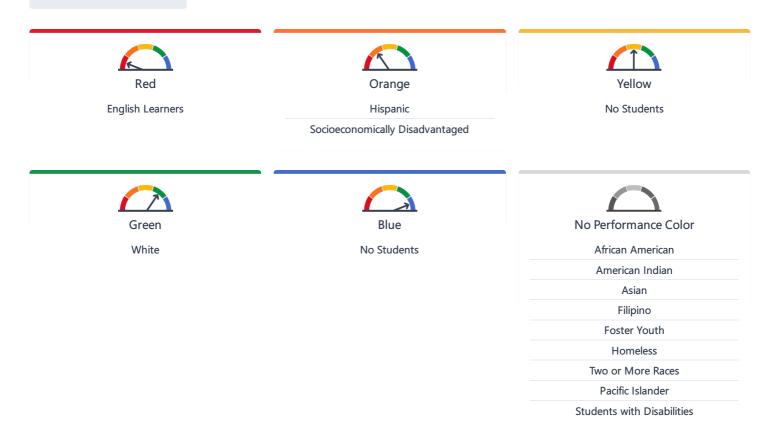
All Students

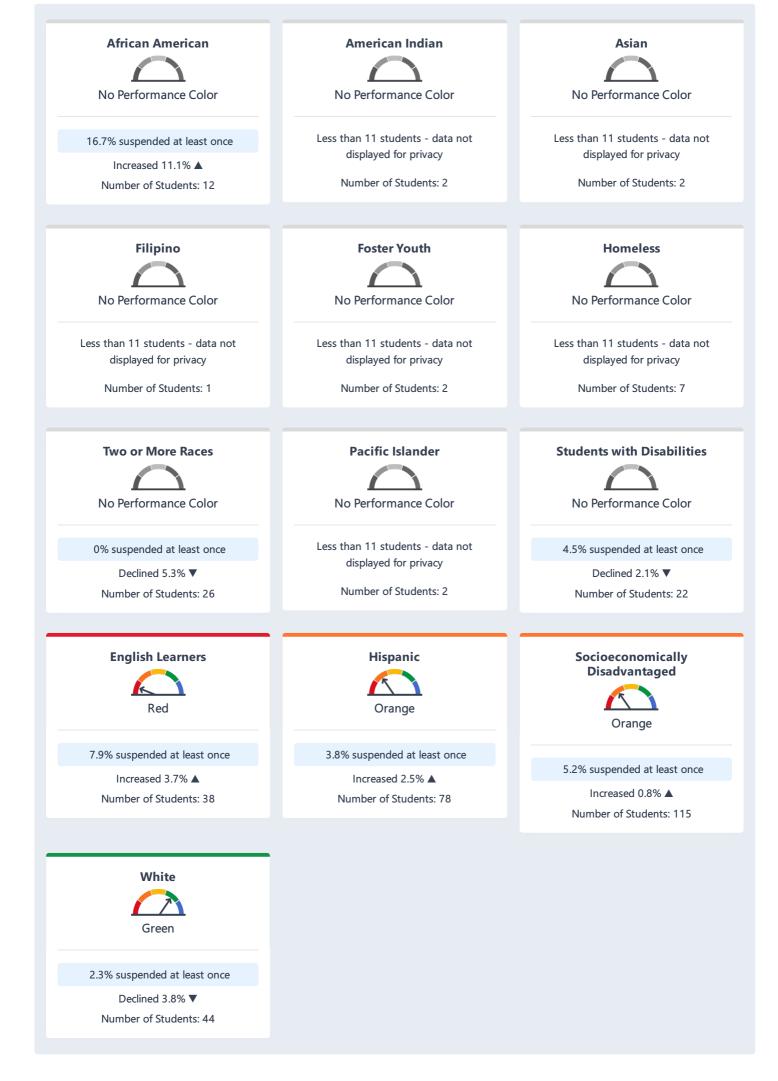
Explore information about the percentage of students in kindergarten through grade 12 who have been suspended at least once in a given school year. Students who are suspended multiple times are only counted once.



Student Group Details All Student Groups by Performance Level

4 Total Student Groups







2015-2019 California Smarter Balanced Summative Test Results Percentage of Students Meeting or Exceeding Standard by Grade Level Cabrillo All Grades Combined

All Grades Combined

	English Language Arts								Chg From Mathematics										Chg From					
	20	15	20	16	201	L7	201	18	202	19	2015	2018	20	15	201	L6	20:	17	201	18	201	.9	2015	2018
Student Group	Ν	%	Ν	%	Ν	%	Ν	%	Ν	%	%	%	Ν	%	Ν	%	Ν	%	Ν	%	Ν	%	%	%
Total	59	44.1	46	54.3	47	66.0	57	50.9	46	32.6	-11.5	-18.3	59	45.8	46	54.3	47	55.3	57	52.6	46	41.3	-4.5	-11.3
Female	35	45.7	24	54.2	20	65.0	20	35.0	22	31.8	-13.9	-3.2	35	42.9	24	54.2	20	60.0	20	30.0	22	22.7	-20.2	-7.3
Male	24	41.7	22	54.5	27	66.7	37	59.5	24	33.3	-8.4	-26.2	24	50.0	22	54.5	27	51.9	37	64.9	24	58.3	8.3	-6.6
African American	4	-	5	23.1	6	-	5	-	3	-	-	-	4	-	5	-	6	-	5	-	3	-	-	-
Asian**	0	-		89.5	0	-	0	-	0	-	-	-	0	-	1	-	0	-	0	-	0	-	-	-
Filipino	2	-	1	65.4	1	-	1	-	0	-	-	-	2	-	1	-	1	-	1	-	0	-	-	-
Hispanic	35	34.3		48.1	21	57.1	34	38.2	27	22.2	-12.1	-16.0	35	40.0	27	48.1	21	47.6	34	38.2	27	33.3	-6.7	-4.9
In dochin ese**	1	-		80.3	0	-	0	-	-	-	-	-	1	-	0	-	0	-	0	-	-	-	-	-
Native American	0	-		64.7	0		0	-	0	-	-	-	0	-	0	-	0	-	0	-	0	-	-	-
Pacific Islander	0	-	_	47.6	1		1		0	-	-	-	0	-	1	-	1		1		0	-	-	-
White		58.3		80.0	17			64.3	7	-	-	-	12	66.7	10	70.0	17	70.6		78.6	7	-	-	-
Multiracial	5	-	1	50.0	1	-	2	-	9	-	-	-	5	-	1	-	1	-	2	-	9	-	-	-
English Learner	24	16.7	12	16.7	8	-	15	13.3	12	8.3	-8.4	-5.0	24	37.5	12	8.3	8	-	15	13.3	12	8.3	-29.2	-5.0
English-Speaking	35	62.9	34	67.6	39	71.8	42	64.3	34	41.2	-21.7	-23.1	35	51.4	34	70.6	39	59.0	42	66.7	34	52.9	1.5	-13.8
Reclassified †	2	-	8	47.4	6	-	5	-	8	-	-	-	2	-	8	-	6	-	5	-	8	-	-	-
Initially Eng. Speaking	33	60.6	26	61.5	33	69.7	37	62.2	26	50.0	-10.6	-12.2	33	48.5	26	65.4	33	54.5	37	62.2	26	57.7	9.2	-4.5
Econ. Disadv.*	46	39.1	32	53.1	30	56.7	42	42.9	36	27.8	-11.3	-15.1	46	41.3	32	43.8	30	46.7	42	40.5	36	38.9	-2.4	-1.6
Non-Econ. Disadv.	13	61.5	14	57.1	17	82.4	15	73.3	10	50.0	-11.5	-23.3	13	61.5	14	78.6	17	70.6	15	86.7	10	50.0	-11.5	-36.7
Gifted	24	58.3	16	62.5	13	84.6	9	-	5	-	-	-	24	58.3	16	68.8	13	61.5	9	-	5	-	-	-
Not Gifted	35	34.3	30	50.0	34	58.8	48	45.8	41	29.3	-5.0	-16.5	35	37.1	30	46.7	34	52.9	48	50.0	41	39.0	1.9	-11.0
With Disabilities	7	-	10	30.0	13	38.5	12	41.7	11	18.2	-	-23.5	7	-	10	20.0	13	30.8	12	33.3	0	-	-	-
WO Disabilities	52	48.1	36	61.1	34	76.5	45	53.3	35	37.1	-11.0	-16.2	52	46.2	36	63.9	34	64.7	45	57.8	35	54.3	8.1	-3.5
Homeless	2	-	1	33.3	0	-	0	-	0	-	-	-	2	-	1	-	2	-	0	-	0	-	-	-
Foster	1	-	1	50.0	0	-	0	-	0	-	-	-	1	-	1	-	0	-	0	-	0	-	-	-
Military	16	50.0	12	50.0	19	73.7	21	61.9	13	53.8	3.8	-8.1	16	31.3	12	58.3	19	57.9	21	57.1	13	69.2	37.9	12.1

* In Provision 2 schools, only students who meet free or reduced-price meal eligibility criteria are counted as economically disadvantaged.

+ All students redesignated during the school year from English learner to reclassified fluent English proficient are counted here as fluent English speaking.

** Beginning in 2019, Indochinese is included in the Asian ethnic group.



2015-2019 California Smarter Balanced Summative Test Results Percentage of Students Meeting or Exceeding Standard by Grade Level Cabrillo Grade 3

English Language Arts Chg From Mathematics Chg From 2015 2016 2017 2018 2019 2015 2018 2015 2016 2017 2018 2019 2015 2018 Student Group Ν % Ν % Ν % Ν % Ν % % % Ν % Ν % Ν % Ν % Ν % % % Total 35 51.4 19 63.2 30 56.7 28 39.3 23 30.4 -21.0 -8.9 35 54.3 19 68.4 30 43.3 28 57.1 23 26.1 -28.2 -31.0 10 80.0 Female 18 50.0 11 45.5 10 30.0 13 23.1 -26.9 -6.9 18 55.6 10 80.0 11 45.5 10 30.0 13 7.7 -47.9 -22.3 Male 17 52.9 9 54.5 19 63.2 18 44.4 10 40.0 -12.9 -4.4 17 52.9 9 19 42.1 18 72.2 10 50.0 -2.9 -22.2 -3 23.1 5 5 African American 1 2 -2 1 3 2 2 -------Asian** 1 89.5 0 0 0 0 1 0 0 0 0 ----. -----. -Filipino 1 0 65.4 1 -0 -0 1 0 1 0 0 --------22 45.5 7 48.1 14 50.0 19 21.1 9 22 45.5 7 14 35.7 19 36.8 9 Hispanic . --. In dochin ese** 1 0 80.3 0 0 0 0 0 --1 --. Native American 0 -0 64.7 0 -0 -0 0 -0 -0 -0 -0 -Pacific Islander 0 -1 47.6 0 -1 -0 -0 -1 -0 -1 -0 ---White 8 6 80.0 10 70.0 5 4 8 6 10 50.0 5 Δ --_ -Multiracial 2 1 50.0 0 -1 -8 2 1 0 -1 8 ---------English Learner 14 28.6 2 16.7 7 -9 -4 14 42.9 2 7 -9 -4 --English-Speaking 21 66.7 17 64.7 23 60.9 19 57.9 19 31.6 -35.1 21 61.9 17 76.5 23 47.8 19 78.9 -35.6 -52.6 -26.3 19 26.3 Reclassified[†] 2 3 0 -6 3 --2 47.4 --2 -2 -1 -6 Initially Eng. Speaking 19 63.2 15 60.0 20 55.0 18 61.1 13 38.5 -24.7 -22.6 19 57.9 15 73.3 20 40.0 18 77.8 13 30.8 -27.1 -47.0 Econ. Disadv.* 26 50.0 12 66.7 21 47.6 21 33.3 17 29.4 -20.6 -3.9 26 53.8 12 66.7 21 38.1 21 47.6 17 23.5 -30.3 -24.1 7 -9 7 9 7 -Non-Econ. Disadv. 9 7 57.1 9 -6 ---6 -------8 -6 3 2 Gifted 16 56.3 6 62.5 3 -2 -16 56.3 8 -. ----Not Gifted 19 47.4 13 53.8 25 36.0 -18.8 22 45.5 25 52.0 -28.8 -28.2 22 50.0 21 28.6 -7.4 19 52.6 13 53.8 21 23.8 With Disabilities 2 -6 30.0 9 -3 -5 -2 -6 -9 -3 -0 --WO Disabilities 33 51.5 13 76.9 21 66.7 25 36.0 18 33.3 -18.2 -2.7 33 54.5 13 92.3 21 52.4 25 60.0 18 33.3 -21.2 -26.7 Homeless 1 -1 33.3 0 -0 -0 ---1 -0 -2 -0 -0 -Foster 1 -0 50.0 0 -0 -0 1 -0 0 -0 0 ---10 40.0 7 10 30.0 9 Military 9 50.0 11 54.5 9 ----11 36.4 9 -7

* In Provision 2 schools, only students who meet free or reduced-price meal eligibility criteria are counted as economically disadvantaged.

+ All students redesignated during the school year from English learner to reclassified fluent English proficient are counted here as fluent English speaking.

** Beginning in 2019, Indochinese is included in the Asian ethnic group.



2015-2019 California Smarter Balanced Summative Test Results Percentage of Students Meeting or Exceeding Standard by Grade Level Cabrillo Grade 4

				Engl	ish Lang	uage A	rts				Chg	From					Mathem	natics					Chg	From
	20	15	203	16	201		201	.8	201	19	2015	2018	20	15	201	16	201	.7	201	.8	201	9	2015	2018
Student Group	Ν	%	Ν	%	Ν	%	Ν	%	Ν	%	%	%	Ν	%	Ν	%	Ν	%	Ν	%	Ν	%	%	%
Total	24	33.3	27	48.1	17	82.4	29	62.1	23	34.8	1.5	-27.3	24	33.3	27	44.4	17	76.5	29	48.3	23	56.5	23.2	8.2
Female	17	41.2	14	35.7	9	-	10	40.0	9	-	-	-	17	29.4	14	35.7	9	-	10	30.0	9	-	-	-
Male	7	-	13	61.5	8	-	19	73.7	14	28.6	-	-45.1	7	-	13	53.8	8	-	19	57.9	14	64.3	-	6.4
African American	3	-	2	23.1	1	-	3	-	1	-	-	-	3	-	2	-	1	-	3	-	1	-	-	-
Asian**	0	-	0	89.5	0	-	0	-	0	-	-	-	0	-	0	-	0	-	0	-	0	-	-	-
Filipino	1	-	1	65.4	0	-	1	-	0	-	-	-	1	-	1	-	0	-	1	-	0	-	-	-
Hispanic	13	15.4	20	40.0	7	-	15	60.0	18	22.2	6.8	-37.8	13	30.8	20	45.0	7	-	15	40.0	18	44.4	13.6	4.4
In dochin ese**	0	-	0	80.3	0	-	0	-	-	-	-	-	0	-	0	-	0	-	0	-	-	-	-	-
Native American	0	-	0	64.7	0	-	0	-	0	-	-	-	0	-	0	-	0	-	0	-	0	-	-	-
Pacific Islander	0	-	0	47.6	1	-	0	-	0	-	-	-	0	-	0	-	1	-	0	-	0	-	-	-
White	4	-	4	80.0	7	-	9	-	3	-	-	-	4	-	4	-	7	-	9	-	3	-	-	-
Multiracial	3	-	0	50.0	1	-	1	-	1	-	-	-	3	-	0	-	1	-	1	-	1	-	-	-
English Learner	10	0.0	10	10.0	1	-	6	-	8	-	-	-	10	30.0	10	10.0	1	-	6	-	8	-	-	-
English-Speaking	14	57.1	17	70.6	16	87.5	23	69.6	15	53.3	-3.8	-16.3	14	35.7	17	64.7	16	75.0	23	56.5	15	86.7	51.0	30.2
Reclassified ⁺	0	-	6	47.4	3	-	4	-	0	-	-	-	0	-	6	-	3	-	4	-	2	-	-	-
Initially Eng. Speaking	14	57.1	11	63.6	13	92.3	19	63.2	13	61.5	4.4	-1.7	14	35.7	11	54.5	13	76.9	19	47.4	13	84.6	48.9	37.2
Econ. Disadv.*	20	25.0	20	45.0	9	-	21	52.4	19	26.3	1.3	-26.1	20	25.0	20	30.0	9	-	21	33.3	19	52.6	27.6	19.3
Non-Econ. Disadv.	4	-	7	57.1	8	-	8	-	4	-	-	-	4	-	7	-	8	-	8	-	4	-	-	-
Gifted	8	-	10	50.0	5	-	6	-	3	-	-	-	8	-	10	50.0	5	-	6	-	3	-	-	-
Not Gifted	16	18.8	17	47.1	12	75.0	23	56.5	20	30.0	11.2	-26.5	16	18.8	17	41.2	12	66.7	23	47.8	20	55.0	36.2	7.2
With Disabilities	5	-	4	30.0	4	-	9	-	6	-	-	-	5	-	4	-	4	-	9	-	0	-	-	-
WO Disabilities	19	42.1	23	52.2	13	92.3	20	75.0	17	41.2	-0.9	-33.8	19	31.6	23	47.8	13	84.6	20	55.0	17	76.5	44.9	21.5
Homeless	1	-	1	33.3	0	-	0	-	0	-	-	-	1	-	1	-	1	-	0	-	0	-	-	-
Foster	0	-	0	50.0	0	-	0	-	0	_	-	-	0	-	0	-	0	_	0	-	0	-	-	-
Military	6	-	3	50.0	8	-	12	58.3	6	-	-	-	6	-	3	-	8	-	12	50.0	6	-	-	-

* In Provision 2 schools, only students who meet free or reduced-price meal eligibility criteria are counted as economically disadvantaged.

+ All students redesignated during the school year from English learner to reclassified fluent English proficient are counted here as fluent English speaking.

** Beginning in 2019, Indochinese is included in the Asian ethnic group.



Cabrillo Elementary SCHOOL PLAN FOR STUDENT ACHIEVEMENT

APPENDIX E

2019-20 SPSA EVALUATION OF LCFF AND TITLE I FUNDED ACTIONS AND ACTIVITIES



Cabrillo Elementary SPSA EVALUATION OF TITLE I FUNDED ACTIONS/ACTIVITIES

SCHOOL NAME: CABRILLO ELEMENTARY SPSA EVALUATION OF TITLE I FUNDED ACTIONS/ACTIVITIES: 30100,30103,30106,31820 SCHOOL YEAR: 2019-20

			Strategy/	Activity 1			
Strategy/Activity	- Description						
Monthly Professio	onal Development	will focus on ELA	researched best prac	ctices and monitori	ng of focus students		
PLCs - six times a	a year for $1/2$ a day	v, will be attended b	by principal and gra	de level split teams	(TK-1 and 2-4): hi	ghlight best practic	es, share teachin
rategies, analyze s	student work, set an	nd monitor growth	goals, adjust instruc	ction			
			l tutoring during Pr				
Proposed Expend	litures for this Str	ategy/Activity					
		- · · ·	Ana	alysis:			
Describe the over	erall implementation	on of the strategies/	activities and the ov	verall effectiveness	of the strategies/act	ivities to achieve th	e articulated go:
			Desc	cription:			
Briefly describe	any major differen	ces between the int	ended implementati	ion and/or the budg	geted expenditures to	o implement the stra	ategies/activities
		Γ	meet the ar	ticulated goal.	Т		
Proposed Expenditures	FTE	Estimated Cost	Funding Source	Rationale	What is working (effective) & why?	What is not working (ineffective) &	Modification based on evaluation
						why?	results.
Prof&Curriclm Dev Vist Tchr		\$13,422.20	30106-1192	Release time for teachers to collaborate in PLCs	Effective in that it gave time for teachers to meet and critically share best practices, inform instruction and analyze student work to move them into the sphere of	COVID-19 school closure may not	None at this tim
	otional):	\$13,422.20	30106-1192	teachers to collaborate in	gave time for teachers to meet and critically share best practices, inform instruction and analyze student work to move them	COVID-19 school closure may not support Planning to utilize for when we return	results. None at this tim Continue to fun

San Diego Unified SCHOOL DISTRICT Cabrillo Elementary SPSA EVALUATION OF TITLE I FUNDED ACTIONS/ACTIVITIES

Online reading program, Learning A-Z, was purchased for all students to use as a supplemental support to increase academic achievement in reading fluency, comprehension, and decoding.

*Proposed Expenditures for this Strategy/Activity

<u>Analysis:</u> Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal. Description:

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

_							
Proposed	FTE	Estimated Cost	Funding Source	Rationale	What is working	What is not	Modification
Expenditures					(effective) &	working	based on
-					why?	(ineffective) &	evaluation
						why?	results.
Software License		\$6,050.00	30100-5841	reading software license purchase to improve reading achievement	Software continues to support reading achievement as students enter at their individual level and work from there as they gain skills. Teachers strategically use the software based on student data.	N/A	License is through 2020-2021 school year. Reallocate funding to another source.
Note/Reminders (or	ptional):				student data.		
	puonui).		Strategy/	Activity 3			
*Strategy/Activity	- Description		Strategy:				
		udents in grades 2-	4 to use as a supple	mental support to it	ncrease academic acl	hievement in readi	ng and writing
SSC will monitor e	-	0					
			ing data, and make		51.7.		
*Proposed Expend	unures for this Str	alegy/Activity					
				<u>alysis:</u>			
Describe the ov	erall implementation	on of the strategies/	activities and the ov	verall effectiveness	of the strategies/acti	vities to achieve th	ne articulated goal.
			Desc	ription:			
Briefly describe	any major differen	ces between the int	ended implementati	on and/or the budg	eted expenditures to	implement the stra	ategies/activities to



Proposed Expenditures	FTE	Estimated Cost	Funding Source	Rationale	What is working (effective) & why?	What is not working (ineffective) & why?	Modification based on evaluation results.
Software License			30100-5841	Reading software license purchase to improve reading achievement	N/A	Based on the data, the program did not yield results to support an improvement in reading achievement	We are no longer using the program
Note/Reminders (op	otional):		Q (1)	· · · · ·			
*Strategy/Activity	Descript'		Strategy/	Activity 4			
	erall implementation	on of the strategies/	activities and the ov <u>Desc</u> ended implementat	cription:	of the strategies/act eted expenditures to		C
Proposed Expenditures	FTE	Estimated Cost	Funding Source	Rationale	What is working (effective) & why?	What is not working (ineffective) & why?	Modification based on evaluation results.
Library Asst	0.17500	\$6,082.74	30100-2231	Support literacy	Effective – library assistant shares literacy, best practices, and works with small groups	N/A	Continue to fund
Note/Reminders (op	otional):						



Goal 3 - Math			Strategy/	Activity 1			
Strategy/Activity	- Description						
	_	will focus on mathe	matics researched b	best practices and n	nonitoring of focus	students	
•	1			1	s (TK-1 and 2-4): hi		es, share teachin
			goals, adjust instruc		````		,
Strategic groups a	and targeted instruct	tion for after school	l tutoring during Pri	imeTime			
Proposed Expend	ditures for this Str	ategy/Activity					
	L.	C	activities and the ov <u>Desc</u> ended implementati	ription: ion and/or the budg	of the strategies/act geted expenditures to		C
Duonagad	T	Estimated Cost		ticulated goal.	What is monthing		Madification
Proposed Expenditures	FTE	Estimated Cost	Funding Source	Rationale	What is working (effective) & why?	What is not working (ineffective) & why?	Modification based on evaluation results.
Prof&Curriclm Dev Vist Tchr			30106-1192	release time for collaboration in PLCs	Effective in that it gave time for teachers to meet and critically share best practices, inform instruction and analyze student work to move them into the sphere of success	COVID-19 school closure may not support Planning to utilize for when we return to site	None at this tim Continue to fun
Note/Reminders (o	ptional):						



Goal 4- Englis	sh Learners						
			Strategy/	Activity 1			
*Strategy/Activity							
ESL push-in to class	11	0	ELL students.				
*Proposed Expend	ditures for this Str	ategy/Activity					
				<u>alysis:</u>			
Describe the ov	erall implementation	on of the strategies/	activities and the ov		of the strategies/act	ivities to achieve th	e articulated goal.
				ription:			
Briefly describe	any major differen	ces between the int	ended implementati	-	eted expenditures to	o implement the stra	ategies/activities to
	DUD			ticulated goal.	XX71 4 • 1 •	XX 71 4 • 4	
Proposed Expenditures	FTE	Estimated Cost	Funding Source	Rationale	What is working (effective) &	What is not working	Modification based on
Expenditures					why?	(ineffective) &	evaluation
					willy :	why?	results.
ESL Asst	0.20000	\$7,212.75	30100-2101	ELL support for	Effective, push-in	ESL asst took a	Hire a new ESL
	0.20000	<i><i><i></i></i></i>	50100 2101	students	was strategic to	leave of absence in	assistant to push-in
					student need during		during core ELA
						were not allowed to	and Math
					instruction	hire	instruction as well
							as small group
							support in the classroom
Note/Reminders (o	ntional).						classiooni
	ptional).		Strategy/	Activity 3			
*Strategy/Activity	- Description		Strattegj				
Purchase of suppler		als to support ELL	students.				
*Proposed Expend		11					
			Ana	alysis:			
Describe the ov	erall implementation	on of the strategies/	activities and the ov		of the strategies/act	ivities to achieve th	e articulated goal.
	-	C		ription:	-		-
Briefly describe	any major differen	ces between the int	ended implementati meet the ar	ion and/or the budg ticulated goal.	eted expenditures to	o implement the stra	ategies/activities to
Proposed	FTE	Estimated Cost	Funding Source	Rationale	What is working	What is not	Modification
Expenditures					(effective) &	working	based on
					why?		



						(ineffective) & why?	evaluation results.
Supplies		\$4,399.51	30100-4301	supplemental materials to support ELL students	Used funds to purchase culturally relevant, high impact reading materials and supports	N/A	One time expens Reallocate fundir
					materials and supports		
e/Reminders (o	optional):	·	•				



Goal 5 - Stude	ents with Disa	abilities					
			Strategy/	Activity 1			
*Strategy/Activity							
Use of supplementa	1 0 11						
*Proposed Expend	litures for this Str	rategy/Activity					
				alysis:			
Describe the ov	erall implementation	on of the strategies/			s of the strategies/acti	vities to achieve th	e articulated goal.
				<u>ription:</u>			
Briefly describe	any major differen	ces between the int	1	•	geted expenditures to	implement the stra	ategies/activities to
				iculated goal.			
Proposed Expenditures	FTE	Estimated Cost	Funding Source	Rationale	What is working (effective) & why?	What is not working (ineffective) & why?	Modification based on evaluation results.
Software License			30100-5841	supplemental support for students with disabilities	Software supports reading achievement and goals as reading selections are strategically selected, shared and taught by educators	N/A	Continue
Note/Reminders (or	ptional):						
			Strategy/	Activity 2			
*Strategy/Activity	i						
Instructional suppli	11	0	EP goals.				
*Proposed Expend	litures for this Str	rategy/Activity					
				<u>alysis:</u>			
Describe the ov	erall implementation	on of the strategies/			s of the strategies/acti	vities to achieve th	e articulated goal.
		1		ription:	. 1		• / • • •
Briefly describe	any major differen	ces between the int			geted expenditures to	implement the stra	ategies/activities to
D 1		Estimate 1 Cont		iculated goal.			M. life
Proposed Expenditures	FTE	Estimated Cost	Funding Source	Rationale	What is working (effective) & why?	What is not working	Modification based on



						(ineffective) & why?	evaluation results.
Interprogram Svcs/Paper		\$1,000.00	30100-5733	Duplication of instructional and intervention materials.	N/A	Materials being duplicated were not at grade level and took the place of best first instruction	support push-in fo small group work
ote/Reminders (optic	onal):						classroom



Goal 6 - Fami	ily Engageme	nt					
			Strategy/	Activity 1			
*Strategy/Activity							
				0	is a high home to sc		rincipal and a
	•	ies to engage famili	es, giving multiple	opportunities for in	creased involvement	nt.	
Other: Families at	our school.						
*Proposed Expend	ditures for this Str	ategy/Activity					
	-	-	activities and the ov Desc	ription:	of the strategies/act		-
Brieffy describe	any major differen	ces between the inte		ticulated goal.	eted expenditures to	implement the stra	ategies/activities to
Proposed Expenditures	FTE	Estimated Cost	Funding Source	Rationale	What is working (effective) & why?	What is not working (ineffective) & why?	Modification based on evaluation results.
Supplies		\$147.00	30103-4301	supplies for monthly events	Support for family events	N/A	Continue
Interprogram Svcs/Paper		\$300.00	30103-5733	communication materials for and with families	Timely communication that utilizes translation	N/A	Continue
Note/Reminders (o	ptional):						
			Strategy/	Activity 2			
*Strategy/Activity	A						
	1	ample opportunities	to attend meetings	and events.			
*Proposed Expend	ditures for this Str	ategy/Activity	A	alysis:			
Describe the ov	verall implementation	on of the strategies/a	activities and the ov		of the strategies/act	ivities to achieve th	e articulated goal.
Briefly describe	any major differen	ces between the inte	ended implementati		eted expenditures to	implement the stra	ategies/activities to
Proposed Expenditures	FTE	Estimated Cost	Funding Source	Rationale	What is working (effective) & why?	What is not working	Modification based on



					(ineffective) & why?	evaluation results.
Postage Expense	\$200.00	30103-5920	support communication	Allows us to send out critical information	N/A	Continue
Interprogram Svcs/Paper	\$278.00	30106-5733	support meetings and events	Allows us to promote and share vital information	N/A	Continue
Note/Reminders (optional):	'	·				



Goal 7- Graduation/Promotion Rate Strategy/Activity 2 *Strategy/Activity - Description The principal and education specialist will lead in the staff in creating a site process for SSTs and RTi. Systems and structures will be implemented to begin and monitor students who are needing support as determined by data. *Proposed Expenditures for this Strategy/Activity Analysis: Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal. Description: Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal. Proposed FTE **Estimated Cost Funding Source** What is working **Modification** Rationale What is not **Expenditures** (effective) & working based on (ineffective) & why? evaluation results. whv? Prof&Curriclm 30106-1192 create an SST Effective – a system N/A Continue to fund was created and is Dev Vist Tchr process and being utilized monitor through professional development Note/Reminders (optional):

What are my leadership strategies in service of the goals?

As Cabrillo's principal, I will support all staff in maintaining a positive school culture for each other, our students and our families. I will build the capacity of all staff to support students in increasing their academics, and building relationships and understanding of social-emotional well-being. We at Cabrillo are dedicated to the whole child. I will ensure we meet the needs of our students through professional development, individual coaching and modeling, effective professional learning communities, open communication and transparency.

Our monthly professional development meetings will align to our school goals as we learn about targeted best first practices, response to intervention, ongoing formative assessment, checking for understanding, the whole-child, ELD strategies, inclusive practices, and effective professional learning communities. I will facilitate all PDs and model these practices during PD and while working with teachers inside their individual classrooms. We will use a model of continuous improvement (plan, do, check, and act) with our PD and ensure our learning is visible to each other. As I participate alongside teachers, I will be able to determine next steps and tailor individual coaching for teachers around our goals and their needs. Part of our PD time each month will be spent in a whole team PLC. Each teacher and I will select 4 target students to monitor and support with their individual academic needs as based on data. We will utilize DuFour's four questions: what do we want students to learn, how will we know if they learned it, what will we do if they don't learn it, and what will we do if they did learn it. As a team, we will be transparent as we work together and track our students' achievement and progress on a confidential data wall.

I will participate in all PLCs for the 2020-2021 school year. We will have monthly PLCs. Given the nature of our small school community, our PLCs will be grouped by grade level spans of lower and upper elementary teachers and para educators along with the education specialist. Each PLC will follow this format: setting and

San Diego Unified SCHOOL DISTRICT Cabrillo Elementary SPSA EVALUATION OF TITLE I FUNDED ACTIONS/ACTIVITIES

monitoring goals for ELA and Math, analyzing student work, sharing best first practices, aligning ongoing formative assessments, tracking student progress, and highlighting our call to action in meeting the needs of our English learners, Students with Disabilities, and Black Youth. As a site, we will monitor all student learning on a shared google spreadsheet which we will look at during each PLC in order to inform our instruction and determine each and every students' need. As an instructional coach, I will collaborate alongside teachers to look at student data and discuss best first practices. I will regularly be in classrooms and leave strategic feedback for teachers to reflect upon in order to increase their teaching capacity. I will also support teachers by modeling lessons or working with small flex groups; whatever they need.

Online Learning Leadership:

Teachers accessed a wide variety of training opportunities provided by the district in order to support online learning.

Teachers were encouraged to participate in a minimum of 10 training sessions that aligned with their individual job assignments/responsibilities.

Teachers attended professional development presented by Doug Fisher in order to support the continuation of online learning.

Teachers were also provided with a copy of Dr. Fisher's ebook to facilitate ongoing study and professional development opportunities within their specific grade levels.

Teachers are supporting each other by meeting regularly to share curriculum, instructional strategies and digital resources with their colleagues.

Meetings to facilitate ILT, RTI and IEP meetings are being conducted online in order to include all participants and ensure continuing support for teachers and students.



SCHOOL NAME: CABRILLO ELEMENTARY SPSA EVALUATION OF LCFF FUNDED ACTIONS/ACTIVITIES: 09800 SCHOOL YEAR: 2019-20

			Strategy/	Activity 5			
Strategy/Activity	- Description						
					g books) and instruc	tional supports (ph	onics program fo
K-1) to assist with	closing the achiev	ement gap. Acader	nic field trips suppo	orting classroom cu	rriculum.		
Proposed Expendi	itures for this Str	rategy/Activity					
				<u>alysis:</u>			
Describe the ove	rall implementation	on of the strategies/	activities and the ov	verall effectiveness	of the strategies/acti	vities to achieve th	ne articulated goa
				cription:			
Briefly describe a	ny major differen	ces between the int	1	Ŭ	eted expenditures to	implement the stra	ategies/activities
				ticulated goal.			
Proposed	FTE	Estimated Cost	Funding Source	Rationale	What is working	What is not	Modification
Expenditures					(effective) &	working	based on
					why?	(ineffective) &	evaluation
Q 1'		#5.007.00	00000 4201	1 . 1		why?	results.
Supplies		\$5,297.99	09800-4301	supplemental	N/A	Based on data we elected to use	Do not fund for 2 21
				instructional		money to support	21
				supports to assist		the hiring of a	
				in closing the		retired teacher to	
				achievement gap		have a greater	
						impact by using	
						small group	
		#2 000 00	00000 5705		A 11	instruction	
Interprogram		\$2,000.00	09800-5735	enrichment of	Assemblies to		Continue to fun
Interprogram Svcs/Field Trip		\$2,000.00	09800-5735	enrichment of ELA	Assemblies to promote culturally relevant enrichment	instruction	Continue to fun



Goal 3 - Math	nematics		Studiom	A ativity 2			
Stratogy/A ativity	Description		Strategy/	Activity 2			
*Strategy/Activity Buying of supplem classroom curriculu	ental supplies, to su	apport math instruc	tion in the classroom	m and help close th	e achievement gap.	Academic field tri	ps supporting
	ditures for this Str	ategy/Activity					
Describe the ov	erall implementation	on of the strategies/	activities and the ov Desc	ription:	of the strategies/acti		-
blieffy describe	any major unreren	ces between the int	1	ticulated goal.	cieu expenditures to	implement the su	alegies/activities to
Proposed Expenditures	FTE	Estimated Cost	Funding Source	Rationale	What is working (effective) & why?	What is not working (ineffective) & why?	Modification based on evaluation results.
Supplies			09800-4301	Academic and intervention supplies	Effective, need instructional supplies for supplemental instructional materials to include interventions	N/A	Continue to fund
Interprogram Svcs/Field Trip			09800-5735	Academic field trips supporting classroom curriculum.	High interest field trips are effective	N/A	Continue to fund
Note/Reminders (o	ptional):						



Goal 4- Englis	sh Learners						
			Strategy/	Activity 2			
*Strategy/Activity	- Description						
Monitor achieveme	ent of ELL students						
*Proposed Expend	litures for this Str	ategy/Activity					
			An	alysis:			
Describe the ov	erall implementation	on of the strategies/	activities and the ov	verall effectiveness	of the strategies/act	ivities to achieve th	e articulated goal.
			Desc	cription:			
Briefly describe	any major differen	ces between the int	ended implementat	ion and/or the budg	eted expenditures to	implement the stra	ategies/activities to
T			1	ticulated goal.			
Proposed Expenditures	FTE	Estimated Cost	Funding Source	Rationale	What is working (effective) &	What is not working	Modification based on
					why?	(ineffective) &	evaluation
						why?	results.
ESL Asst	0.17500	\$6,311.17	09800-2101	pay to administer	Effective, necessary	N/A	Continue to fund
				ELPAC initial and			
				summative test for	monitor progress of		
				ELL students as	our ELLs		
				required by the			
				state			
Classroom		\$3,050.50	09800-1157	visiting teachers to	N/A	Ineffective use of	No longer fund
Teacher Hrly				assist with		money – Our ESL assistant will	
				assessment or		complete	
				tutoring support		complete	
				for English			
	(* 1)			Learners			
Note/Reminders (or	ptional):						

What are my leadership strategies in service of the goals?

As Cabrillo's principal, I will support all staff in maintaining a positive school culture for each other, our students and our families. I will build the capacity of all staff to support students in increasing their academics, and building relationships and understanding of social-emotional well-being. We at Cabrillo are dedicated to the whole child. I will ensure we meet the needs of our students through professional development, individual coaching and modeling, effective professional learning communities, open communication and transparency.

Our monthly professional development meetings will align to our school goals as we learn about targeted best first practices, response to intervention, ongoing formative assessment, checking for understanding, the whole-child, ELD strategies, inclusive practices, and effective professional learning communities. I will facilitate all PDs and model these practices during PD and while working with teachers inside their individual classrooms. We will

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use a model of continuous improvement (plan, do, check, and act) with our PD and ensure our learning is visible to each other. As I participate alongside teachers, I will be able to determine next steps and tailor individual coaching for teachers around our goals and their needs. Part of our PD time each month will be spent in a whole team PLC. Each teacher and I will select four target students to monitor and support with their individual academic needs as based on data. We will utilize DuFour's four questions: what do we want students to learn, how will we know if they learned it, what we will do if they don't learn it, and what will we do if they did learn it. As a team, we will be transparent as we work together and track our students' achievement and progress on a confidential data wall.

I will participate in all PLCs for the 2020-2021 school year. We will have monthly PLCs. Given the nature of our small school community, our PLCs will be grouped by grade level spans of lower and upper elementary teachers and para educators along with the education specialist. Each PLC will follow this format: setting and monitoring goals for ELA and Math, analyzing student work, sharing best first practices, aligning ongoing formative assessments, tracking student progress, and highlighting our call to action in meeting the needs of our English learners, Students with Disabilities, and Black Youth. As a site, we will monitor all student learning on a shared google spreadsheet that we will look at during each PLC in order to inform our instruction and determine each and every students' need.

As an instructional coach, I will collaborate alongside teachers to look at student data and discuss best first practices. I will regularly be in classrooms and leave strategic feedback for teachers to reflect upon in order to increase their teaching capacity. I will also support teachers by modeling lessons or working with small flex groups; whatever they need.

Online Learning Leadership:

Teachers accessed a wide variety of training opportunities provided by the district in order to support online learning.

Teachers were encouraged to participate in a minimum of 10 training sessions that aligned with their individual job assignments/responsibilities.

Teachers attended professional development presented by Doug Fisher in order to support the continuation of online learning.

Teachers were also provided with a copy of Dr. Fisher's ebook to facilitate ongoing study and professional development opportunities within their specific grade levels. Teachers are supporting each other by meeting regularly to share curriculum, instructional strategies and digital resources with their colleagues.

Edit destings to facilitate ILT, RTI and IEP meetings are being conducted online in order to include all participants and ensure continuing support for teachers and students.